



**MINISTRY OF ECONOMY AND FINANCE**  
**PUBLIC FINANCIAL MANAGEMENT REFORM PROGRAM**  
**Public Financial Management Modernization Project (PFMMP)**

**INTERIM UNAUDITED  
FINANCIAL REPORT (IFR)**

**(OCTOBER – DECEMBER 2016)**

**Prepared by**  
**General Secretariat, Steering Committee of the Public Financial**  
**Management Reform (GSC)**

**February 2017**



**Ministry of Economy and Finance**

General Secretariat, Steering Committee  
of the Public Financial Management Reform

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Phnom Penh, 15 February 2017

**Ms. Leah April**

Senior Public Sector Management Specialist  
The World Bank Cambodia Country Office  
113 Norodom Boulevard, Phnom Penh, Cambodia.

**Subject: Submission of Interim Unaudited Financial Reports as of 31 December 2016**  
Public Financial Management Modernization Project-Grant No. TF015434

Dear Ms. Leah April,

We are pleased to submit herewith Interim Unaudited Financial Reports (IFRs) of Public Financial Management Modernization Project as of 31 December 2016.

The IFRs comprise of (1) Executive Summary of Progress Report (2) Project Balance Sheet, Statement of Sources and Uses of Funds by Disbursement Category, Use of Fund by Project Component (3) Procurement Monitoring Report for Goods, Consultant Services, Training & Workshop and Procurement Tracking Forms and (4) Annexes.

Should you have any comments in this regards, please contact us.

Thank you for your kind assistance and cooperation.

Yours faithfully,

**Ros Seilava**

Secretary General  
General Secretariat, PFMRSC

**CC: H.E. Aun Pornmoniroth**  
Senior Minister, Ministry of Economy and Finance  
Chairman of the PFMRSC

**Kingdom of Cambodia**  
**Nation Religion King**

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**Ministry of Economy and Finance (MEF)**

Public Financial Management Reform Program (PFMRP)

Public Financial Management Modernization Project (PFMMP)

Grant No.: TF015434

Start Date: 07 November 2014

Completion Date: 14 May 2016 Revised Completion Date: 14 May 2017

**INTERIM UNAUDITED FINANCIAL REPORT**

Period: 01 October - 31 December 2016

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# 1. EXECUTIVE SUMMARY OF PROGRESS REPORT

## 1.1 SUMMARY OF ACTIVITIES

### A. Project Overview

In December 2004 the Royal Government of Cambodia (RGC) adopted the Public Financial Management Reform Program (PFMRP), which is a long-term reform program based on stage/platform approach that addresses the overarching and systemic public financial issues. It remains a sector-wide approach.

On 07 November 2013, Public Financial Management Modernization Project (PFMMP) was established to build on the successes of the ongoing Public Financial Management and Accountability Project (PFMAP). Total proposed project cost and financing are USD 12 million, agreed to be financed by standalone Recipient Executed Trust Fund (RETF), Investment Project Financing (IPF) under the Public Financial Management Trust Fund. With the additional financing contributed to the project in the amount of USD 7,600,000 in letter dated April 21, 2015, the total financing amount equal to USD 19,600,000.

The release of financing from the European Union and Sweden through the World Bank as Trust Fund Administrator has been proceeded as a tranche basis. As of reporting period, the total Grant made available to PFMMP Project is less than the initial estimation due to the fluctuation between Euro and US Dollar and finally the total accumulated figure is recorded in the amount of USD 18,796,197 as the following:

- Initial Grant Amount : USD 5,903,013 (Refer to Grant Agreement dated 07 Nov 2013)
- Additional Financing: USD 7,600,000 (Refer to 1<sup>st</sup> Amendment dated 21 April 2015)
- Next Contribution: USD 2,000,000 (Refer to 2<sup>nd</sup> Amendment dated 05 May 2016)
- Next Contribution: USD 2,115,319 (Refer to 3<sup>rd</sup> Amendment dated 26 October 2016)
- Final Contribution: USD 1,177,865 (Refer to 4<sup>th</sup> Amendment dated 30 December 2016)

The core PFMMP project development objective is to enhance public financial management through two main components:

- (i) strengthening revenue mobilization strategy and implementation monitoring and
- (ii) improving budget execution process through the acquisition and implementation of FMIS. Summary of activities under these components is highlighted below.

### B. Progress Activities

Consolidated Annual Work Plan and Budget 2016 for PFMMP were initially approved by the World Bank on 19 April 2016 in the amount of USD 13,715,844. On 05 August 2016, GSC organized a meeting with all Implementing General Departments to review mid-year budget implementation for year 2016 and it was found that disbursement rate was still low comparing with the approved Annual Work Plan and Budget 2016 (AWPB). Therefore, a Revised AWPB (September-December 2016) and AWPB Q1-2017 has been prepared and submitted to the World Bank on 22 September 2016.

The budget revision is prepared based on the understanding that the total Grant Amount would be USD 19,600,000. But when the actual amount is only USD 18,796,197, budget revision could not be approved and therefore the original approved budget is still used for this financial report.

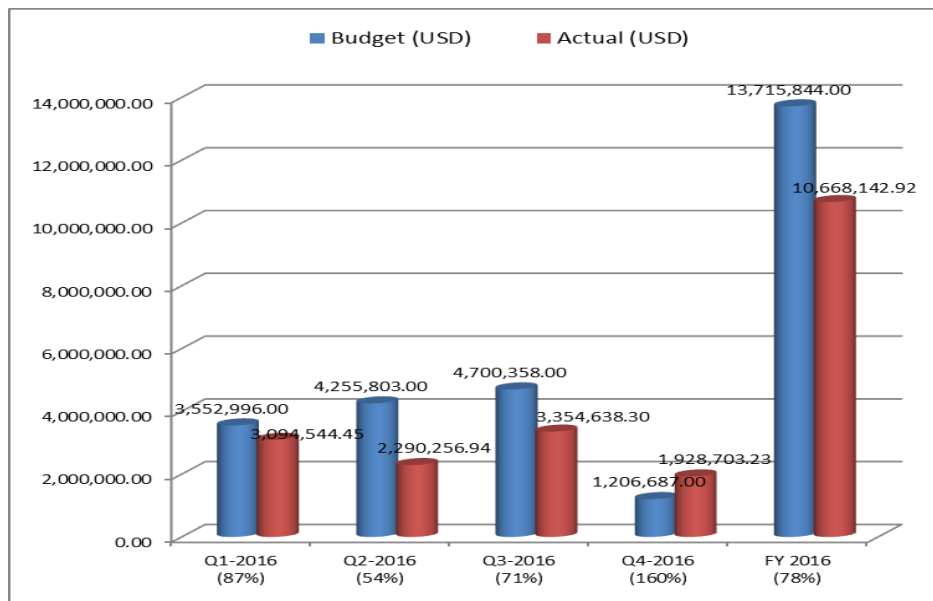
In the 4<sup>th</sup> quarter of 2016, PFMMP Project disbursed USD 1,928,703.23 or 160% comparing with the quarterly budget of USD 1,206,686. The huge difference was due to the release of FMIS Contract Payment and Goods Contract Payment which had been budgeted since the previous quarters. Tables below show the summary figure of budget vs. actual expenditure by component for the 4<sup>th</sup> Quarter of 2016.

**Table 1: Summary Project Disbursement by Component for Q4-2016**

No.	Project Components	October-December 2016			
		Budget (USD)	Actual (USD)	Variance (USD)	Different (%)
<b>1</b>	<b>Strengthening Revenue Mobilization Strategy and Implementation Monitoring</b>				
1.1	Mobilization of Revenue	119,279.00	204,830.88	(85,551.88)	72%
1.2	Implementation Support-GSC	80,904.00	110,593.24	(29,689.24)	37%
<b>Total Component 1</b>		<b>200,183.00</b>	<b>315,424.12</b>	<b>(115,241.12)</b>	<b>58%</b>
<b>2</b>	<b>Improving Budget Execution Process through the Acquisition and Implementation of FMIS</b>				
2.1	Budget Execution Process and Core Treasury System (FMIS Contract)	-	880,016.80	(880,016.80)	-
2.2	FMIS Implementation Support	1,006,503.00	733,262.31	273,240.69	27%
<b>Total Component 2</b>		<b>1,006,503.00</b>	<b>1,613,279.11</b>	<b>(606,776.11)</b>	<b>31%</b>
<b>TOTAL EXPENDITURE</b>		<b>1,206,686.00</b>	<b>1,928,703.23</b>	<b>(722,017.23)</b>	<b>60%</b>

In summary, for the financial year 2016, the project could totally disburse in the amount of USD 10,668,143 or 78% of the annual budget of USD 13,715,844 as shown in the table below. Differences between budget and actual by quarter were explained in separated and respective IFRs.

**Table 2: Summary Project Disbursement by Quarter for Year 2016**



Description	Budget (USD)	Actual (USD)	Variance (USD)	Different (%)
Q1-2016	3,552,996.00	3,094,544.45	458,451.55	13%
Q2-2016	4,255,803.00	2,290,256.94	1,965,546.06	46%
Q3-2016	4,700,358.00	3,354,638.30	1,345,719.70	29%
Q4-2016	1,206,687.00	1,928,703.23	(722,017.23)	60%
<b>FY 2016</b>	<b>13,715,844.00</b>	<b>10,668,142.92</b>	<b>3,047,700.08</b>	<b>22%</b>

## **B.1 PROGRESS OF COMPONENT 1: Strengthening Revenue Mobilization Strategy and Implementation Monitoring/Support**

### **COMPONENT 1.1: Mobilization of Revenue**

Total budget under this sub-component in the amount of USD 119,279.00 was anticipated to mainly support implementing General Departments in training activities. From financial perspective, disbursement rate increased up to USD 204,830.88 or 172% of the budget. The significant difference can be seen in a huge release of contract payment for the supply of SUV Vehicles and Computer Equipment, which were originally planned in the previous quarter.

#### ***General Department of Economic Policy and Public Finance (GDEFPF)***

- *The Supply of Computer Equipment:* 9 Desktops and 1 Projector were completely delivered to GDEFPF.
- *Mission to provinces:* with the objective to gather construction data for preparing report on TOFE and data for report on Construction and Real Estate, GDEFPF continued to conduct missions to several provinces.
- *In house training on revenue forecasting:* was held on 17 December 2016 for 39 officials with the objective to share knowledge and experience on the implication of Macro-Economic Model.
- *Oversea Study Tour:* on 17-19 October 2016, GDEFPF has conducted a study tour to Australia, Department of Finance. The objective aimed to earn additional experience from Australia in formulating the MTEF including the processes, successes, challenges and possible recommendation.

#### ***General Department of Internal Audit (GDIA)***

- *IT Audit Training:* based on the approved AWPB, four IT Auditors attended standardized training courses on: Oracle Database 11g Administration Workshop 1, Oracle Database 11g SQL Fundamentals, and CCNA R&S at Sunrise Institute Co., Ltd.
- *Training on “Auditing PeopleSoft”:* based on the case-by-case NOL from the World Bank, four IT Auditors would be financed to attend training on “Auditing PeopleSoft” at the Institute of Internal Auditors (IIA) at Chicago, USA. Since there was a failure to get visa entry, GDIA requested to use this budget for training on “Security Awareness” in Malaysia held from 20-23 December 2016.

#### ***General Department of Custom and Excise (GDCE)***

- Based on the approved AWPB, GDCE had organized 3 sessions of training on “Accounting and Budget Entity” for GDCE Officials. The training is designed to improve in-house capacity and to enhance the understanding of PFM Reform Program.

#### ***General Department of Taxation (GDT)***

- *Four Local Analysts for Revenue Forecasting Model:* continues to provide technical support to GDT.
- *Training Program on Stamp Tax Collection and RMS:* has been delivered completely for all Tax Branches at Provincial Levels.
- *Study Visit on “Capital Gain Tax”:* after reallocating budget from recruiting International Consultant, GDT has arranged two study visits to gain more experiences and lesson learned in order to get more input for preparing draft law on Personal Income Tax-PIT and Capital Gains Tax-CGT.



## *General Department of Financial Industry (GDFI)*

- GDFI plans to conduct two Consultation Workshop on Law on “Resort Management and Rule of Game” in which the first one was held on 19 October 2016 for casino operators and the other will be organized sometime in the 1<sup>st</sup> Quarter 2017 for relevant Line Ministries.

### **COMPONENT 1.2: Implementation Support-GSC**

During the 4<sup>th</sup> Quarter 2016, GSC could totally disburse USD 110,593.24 against the budget of USD 80,904.00. All planned activities were conducted and the overspend 37% was mainly resulted from unplanned participation in MTEF Study Tour under the case-by-case NOL.

- *Internal Audit*: Based on the signed additional financing for PFMMP dated 21 April 2015, GSC has invited General Department of Internal Audit to conduct audit field work in April 2016. Internal Audit Report has been issued and shared with the World Bank for information.
- *Interim Unaudited Financial Report*: IFR for Q3-2016 was completely prepared and timely submitted to the World Bank.
- *Revised AWPB*: a Revised AWPB (September-December 2016) and new AWPB Q1-2017 has been prepared and submitted together to the World Bank on 22 September 2016 by taking into consideration that the project closing date will be on 14 May 2016. The revised paper could not be approved since the actual grant amount is around USD 700,000 less than the initial expression.
- *Awareness Workshop on PFMMP*: several workshops have been conducted from August 2016 in order to increase awareness of Line Ministries and private sectors targeted at University on PFMMP.
- *CAP3*: Though Consolidated Action Plan 3 has been compiled and announced for implementation, detail revision is needed for implementing in Year 2017. In this regards, GSC has organized several meeting and discussion for final consolidation.
- *MTEF Study Tour*: based on the case-by-case NOL, 3 GSC Officials were financed to join MTEF Study Tour with GDEFPF.
- *Van Vehicle for PFMMP*: following national shopping method, a van vehicle was purchased in the amount of USD 36,000 from A & A Auto Group.
- *Cross Cutting Issues of the 3 Reform*: as an interaction mechanism, GSC Management and Official usually attended meeting, discussion and joint presentation organized by PAR and D&D.

## **B.1 PROGRESS OF COMPONENT 2: Improving Budget Execution Process through the Acquisition and Implementation of FMIS**

### **COMPONENT 2.1: Budget Execution Process and Core Treasury System**

In the previous quarter, GSC could not process payment for Invoice No FIS1621 in the amount of USD 880,016.80 because the fund available was not sufficient. After the World Bank completed the call of fund from the EU and the amendment to the financing agreement was signed, this amount was totally released in this quarter. Therefore, the planed vs. actual expenditure was totally different since the project did not forecast any payment in the 4<sup>th</sup> Quarter.

Significant FMIS progress can be summarized based on the 5 major Phases, in which all Phases were completed achieved. The remaining tasks are mainly related with two year warranty period starting from 28 April 2016, the date of the approval on the Final System Acceptance of FMIS as a complete, integrated system and the balance payment is only USD 588,721 or 6% of the contract amount.

Description	Major Activities	Status
1. Interception Phase	FMIS Project Plan	100%
2. Elaboration Phase	To be Business Process	100%
3. Construction Phase	System development and configuration	100%
4. Transition Phase	Training and testing	100%
5. Production Phase	Pilot and roll-out (system go-live)	100%

## **COMPONENT 2.2: FMIS Implementation Support**

To support FMIS Implementation, the project disbursed USD 733,262.31 or 73% comparing with the budget plan of USD 1,006,503. The 27% difference could be highlighted on pending payment for printing and supply of 16,000 Books for General Secretary of MEF and few pending procurement packages related FMIS support.

### ***General Department of Budget (GDB)***

Six local Budget Assistants have been recruited to support Financial Affair Department in budget entry into the FMIS System.

### ***General Department of Sub-National Administration and Finance (GDSNAF)***

- *Computer Equipment:* 5 Laptops, 1 Printer and 1 Camera were completely delivered to GDSNAF)
- *Training on Strategic Management Program:* with the case-by-case NOL from the World Bank, Director of Municipality and District Finance was financed to attend training on “Strategic Management Program” organized by National University of Business School in Singapore on 14-18 November 2016. The in-depth understanding of stakeholder analysis, corporate governance, and strategic management obtained through the training would benefit GDSNAF in finding mechanism for urgent financial reform.
- *Training on Program Budgeting Formulation:* was organized 07-08 November 2016 for officials at sub-national level, particularly those selected to implement program budgeting in Year 2017.

### ***General Department of Public Procurement (GDPP)***

International Advisor has been recruited and was on board to support GDPP in Procurement Rule and Regulation since the previous quarter. The whole assignment has not yet been completed and there is no request for contract extension from GDPP.

### ***General Department of National Treasury (GDNT)***

Progress activities can be seen in series of provincial missions with two main objectives: (1) strengthening General IT Capacity for Provincial Treasuries (2) follow-up the effectiveness of commercial bank services connected to Provincial Treasuries.



### *General Secretariat of MEF (GS-MEF)*

In December 2016, officials from GS-MEF attended study tour/training in the Republic of India on Budgeting Reform and Monitoring and Evaluation. The purposes of this training are to:

- Understand of Public Financial Management in India
- Learn about Medium-Term Expenditure Framework and Budget Strategic Plan
- Understand the Budget Preparation and Budget Execution in India
- Learn about the process for budget monitoring and evaluation

### *FMIS Working Group (FMWG)*

During the reporting period FMWG has received technical assistants from international PeopleSoft Functional Advisor and Trainer and 22 Local ICT and BA Consultants for the ongoing FMIS Project Implementation. In addition major progress can be seen as the following:

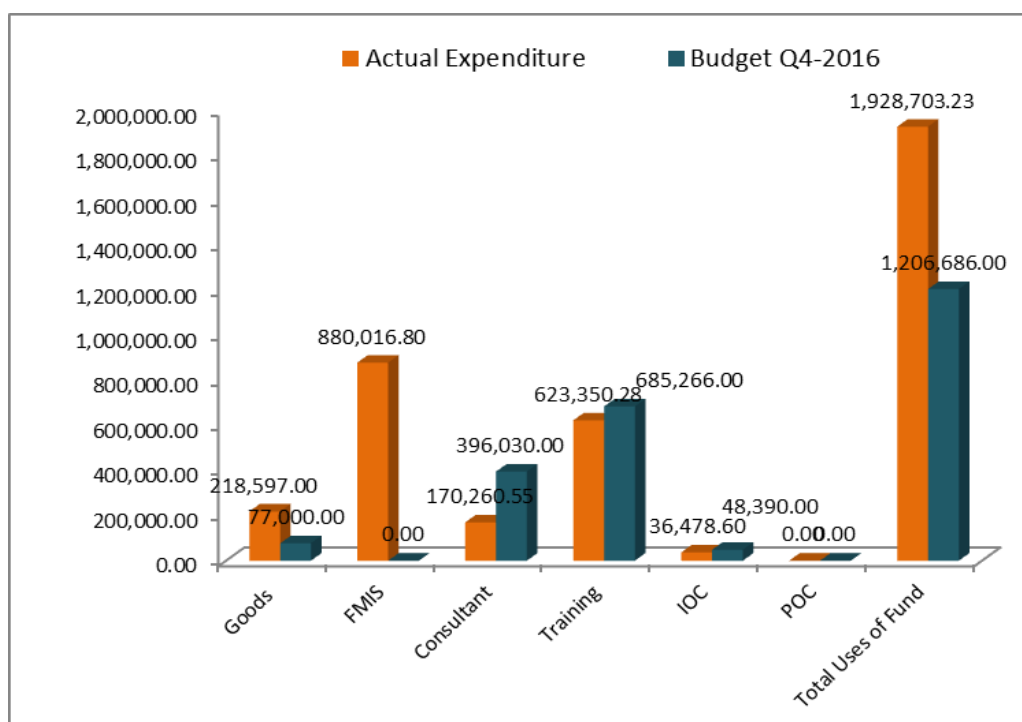
- Following a long procurement process, 25 units of Generators and Auto Voltages were completely supplied and delivered to all provincial treasuries.
- *Provincial Missions:* on-going missions have been conducted to provide technical assistant and on-site support for FMIS System.
- *Oversea Training:* based on the approved AWPB, during this quarter, FMWG attended two training Courses:
  - 1) Change Management and Innovation organized by Dr P K Walsh and Associates Pty Ltd in Australia
  - 2) Leadership Communication in Challenging Context organized by Accredited Training International in United Kingdom
- *On-going support for FMIS Phase 1:* though FMIS Contract was completed, except warranty period, FMWG are still busy with the on-going technical and operational support and push for new system implication. In addition, the team also coordinates line General Department in the preparation of SOP for FMIS System.
- *FMIS Phase 2:* during this quarter, several meeting and discussion were conducted among line General Departments of MEF, Line Ministries and Development Partners for the preparation of master plan for FMIS Phase 2 (2017-2020).

## **1.2 VARIANCE ANALYSIS BY DISBURSEMENT CATEGORY ITEMS**

The Table below shows the financial performance under each category of PFMMP by comparing the actual disbursed amounts against the budget projection in the reported quarter.

**Table 3: Summary Project Disbursement by Category**

No.	Category Expenditure	October – December 2016			
		Budget (USD)	Actual (USD)	Variance (USD)	Different (%)
1	Goods-FMIS	-	880,016.80	(880,016.80)	-
2	Goods-General	77,000.00	218,597.00	(141,597.00)	184%
2	Consultant Service	396,030.00	170,260.55	225,769.45	57%
3	Training & Workshop	685,266.00	623,350.28	61,915.72	9%
4	Incremental Operating Cost	48,390.00	36,478.60	11,911.40	25%
Total		1,206,686.00	1,928,703.23	(722,017.23)	60%



**Goods-FMIS:** approval on the Final System Acceptance of FMIS as a complete, integrated system was on 28 April 2016, (28 extra days) from 31 March 2016 as final project milestone. One pending request from previous quarter in the amount of USD 880,016.80 was released in this quarter. Therefore, the planned vs. actual expenditure was completely different.

FMWG has managed day-day implementation of the contract and payment to contractor, FPT Information System, by adhering to Implementation Schedule, Price Schedule, and Inventory Table. Since the whole FMIS contract implementation completely achieved, except the two year warranty period, the project anticipates that the final payment would be made before the project closing date against the required bank guarantee.

**Goods-General:** The project could disburse USD 218,597.00 or 184% against the budget of USD 77,000.00. The main reason is that huge amount of budget is forecasting under the 3<sup>rd</sup> Quarter 2016 but since some procurement packages are delayed, most of contract payments are released in the 4<sup>th</sup> Quarter 2016. Those contracts include: the supply and installation of 25 units of Generators and Auto Voltages for FMWG; the supply of 16,000 books for GS-MEF and the supply of computer equipment for GDSNAF, GDEPPF and GDNT.

**Consultant Service:** actual expenditure in the amount of USD 170,260.55 was made to the National and International consultants of PFMMMP, which was around 43% compared to the budget plan of USD 396,030.00. Payment to International Consultants is usually based on the output and time spent within the contract. This was the case for low disbursement during the reporting period. On the other hand, there is a low demand for new consultant packages, while some other packages such as international consultant for GDB, GDNT, EFI and GDEPPF are used to support local and international trainings.

**Training & Workshop:** most of training activities proposed by line General Departments were conducted as schedule, and in the meantime there was only few case-by-case NOL. Therefore, it can be seen that there was a slight different between the planned and actual expenditure.

**Incremental Operating Cost:** the actual disbursed amount under this category was USD 36,478.60 comparing with the budget of USD 48,390.00. The underspend 25% was mainly resulted from less spending on vehicle repair and maintenance, office supply and stationery and meeting arrangement.

## 1.3 CONSOLIDATED ANNUAL WOK PLAN AND BUDGET 2016

### 1.3.1 Initial Approved Annual Work Planned and Budget

NOL on Consolidated Annual Work Plan and Budget 2016 of PFMMP Project was originally approved on 19 April 2016 as summarized below.

**PFMMP Budget by Project Category**

Project Costs by Categories	Use & Available Fund (in USD)			Budget 2016 (USD)-Approved by the World Bank				
	Fund	Used as at 2015	Fund Available	Q1-2016	Q2-2016	Q3-2016	Q4-2016	Total
1 –Goods	19,500,000		13,622,745					
1.1 - FMIS		2,721,214		2,000,000	2,000,000	2,667,675	-	6,667,675
1.2 Goods (general)		37,151		443,190	1,110,860	705,000	77,000	2,336,050
2 -Consultant Service		1,641,285		303,831	497,730	545,730	389,730	1,737,022
3- Local Training/WS		1,246,001		726,335	580,623	727,513	685,266	2,719,737
4-Operating Cost		231,604		79,640	66,590	54,440	54,690	255,360
<b>Total</b>	<b>19,500,000</b>	<b>5,877,255</b>	<b>13,622,745</b>	<b>3,552,996</b>	<b>4,255,803</b>	<b>4,700,358</b>	<b>1,206,687</b>	<b>13,715,844</b>

**PFMMP Budget by Project Component**

Project Costs by Components	Use & Available Fund (in USD)			Budget 2016 (USD)-Approved by the World Bank				
	Fund	Used as at 2015	Fund Available	Q1-2016	Q2-2016	Q3-2016	Q4-2016	Total
<b>1- Strengthening Revenue Mobilization Strategy and Implementation Monitoring</b>	<b>2,000,000</b>	<b>1,086,220</b>	<b>913,780</b>	<b>460,936</b>	<b>680,925</b>	<b>351,925</b>	<b>200,183</b>	<b>1,753,970</b>
1.A-Mobilization of Revenue	1,250,000	451,221	798,779	300,781	351,121	251,771	119,279	1,022,952
1.B- Project Implementation Support	750,000	634,999	115,001	160,155	329,804*	100,154	80,904	731,018
<b>2-Improving Budget Execution Process through acquisition of FMIS</b>	<b>17,500,000</b>	<b>4,791,035</b>	<b>12,708,965</b>	<b>3,092,060</b>	<b>3,574,878</b>	<b>4,348,433</b>	<b>1,006,503</b>	<b>11,961,874</b>
2.A- Supply and Implementation of FMIS Contract	14,000,000	2,721,214	11,278,786	2,060,000	2,821,850*	3,678,825	752,950	9,722,075
2.B- FMIS Implementation Support	3,500,000	2,069,822	1,430,178	1,032,060	753,028*	669,608	253,553	2,239,799
<b>Total</b>	<b>19,500,000</b>	<b>5,877,255</b>	<b>13,622,745</b>	<b>3,552,996</b>	<b>4,255,803</b>	<b>4,700,358</b>	<b>1,206,687</b>	<b>13,715,844</b>

Note: \* Since there was error coding and sorting, the amounts shown sub-components above are different from the amount in the actual report.

### 1.3.2 Revised Annual Work Planned and Budget

On 22 September 2016, GSC submitted the revised AWPB (September – December 2016) and AWPB Q1-2017 for the bank review and approval. The paper could not be approved since the unexpected fluctuation between Euro and US Dollar currency led to a decrease in the total grant amount of USD 700,000. Therefore, the original budget is prevailed for reporting purpose.

## 1.4 SUMMARY OF PROCUREMENT ACTIVITIES

### Procurement Activities for Consultant Services in the 4<sup>th</sup> Quarter 2016

Package No	Contract No.	Description	Method	Prior/ Post Review	Procuring Agency	Estimate/ Actual Cost	Consultant Name	Contract Completion Date	Process
CS-18/16	PFM-GSC-Service-015-16	Supply of FMIS Penetration Testing System	SSS (Firm)	Prior	GSC	\$36,000	Linked Village Co., Ltd	28-Feb-17	Contract signed
CS-25/16	PFM/GSC-001-17 to 019-17	19 Local Consultants (14 BA, 4 ICT and 1 Electricity Power / HVAC Engineer) for FMWG	IC	Post	GSC	\$37,600	<ul style="list-style-type: none"> <li>- Ms. Em Marina</li> <li>- Mrs. Chey</li> <li>- Vongpanhjary</li> <li>- Ms. Mao Theary</li> <li>- Ms. Hour Ayline</li> <li>- Mrs. Soeng Chakriya</li> <li>- Mr. Mao Sambath</li> <li>- Ms. Leng Naiysa</li> <li>- Ms. Kim Somavotey</li> <li>- Ms. Ny Channic</li> <li>- Mrs. Lanh Chhenglim</li> <li>- Mr. Sin Channa</li> <li>- Ms. Te Socheata</li> <li>- Mr. Chuob Chanrasmey</li> <li>- Ms. Neau Socheata</li> <li>- Mr. Lak Chhay Eav</li> <li>- Mr. Kheang Youmay</li> <li>- Ms. Sam Sreynoun</li> <li>- Mr. Chuon Phearak</li> <li>- Mr. Met Sarin</li> </ul>	14-May-17	Contract signed
CS-25/16	PFM/GSC-014/16	Analysts for GDT (Replace the resigned consultant)	IC	Post	GSC	\$8,500	Mr. Ngoun Sothykun	30-Apr-17	Contract signed
CS-05-17	Third Amendment contract No. PFM-GSC-069, PFM-GSC-071, PFM-GSC-070 and PFM GSC-008-16	Extension Contract of GSC Staff (Financial Controller, Procurement Officer, Accountant and Admin Officer) for 4 months and a half	IC	Post	GSC	29,373.00	<ul style="list-style-type: none"> <li>- Mrs. Tep Borita</li> <li>- Mr. Huy Sovannara</li> <li>- Mrs. Heang Sinourn</li> <li>- Mrs. Suntarak Soriya</li> </ul>	14-May-17	Contract signed

### Procurement Activities for Goods in the 4<sup>th</sup> Quarter 2016

Package No	Contract No.	Description	Method	Prior/ Post Review	Procuring Agency	Estimate/ Actual Cost	Supplier Name	Contract Completion Date	Process
G-06/16	PFM-GSC-G-006-16	Supply of (Fluke Electricity and Fluke Network Testing) for FMWG	NS	Post	GSC	\$17,455.00	Campura Triangulum Corporation Co., Ltd	26-Feb-17	Contract signed

G-11/16	PFM-GSC-G-007-16	Supply of Server Equipment's for GDNT	NS	Post	GSC	\$36,936.90	NRDC Trading Co., Ltd	28-Feb017	Contract signed
G-12/16	PFM-GSC-G-008-16 and first amendment	Supply of 9 units of Laptop, 3 units of printer and 2 units of Camera Digital for GSC	NS	Post	GSC	\$14,272.50	NRDC Trading Co., Ltd	28-Feb-17	Contract signed
G-13-16	PFM-GSC-G-006-16	Printing and Supply of 450 Books for GDB	NS	Post	GSC	\$28,810.00	3Q Color Separation Co., Ltd	11-Feb-17	Contract signed
G-003-17		Supply of 1 Units of SUV Vehicle for GDB-FAD	NS	Post	GSC	\$35,000.00			PRC reviewing BER
G-004-17		Supply of 1 Unit of Server, 4 Units of Desktop, 4 Units of Scanner and Network Cable for MEF	NS	Post	GSC	\$15,000.00			Bid issuance

Phnom Penh, ...15... February 2017



**Ros Seilava**  
Secretary General, GSC  
Ministry of Economy and Finance

## 2. PROJECT BALANCE SHEET AS OF 31 DECEMBER 2016

	As of 31 December 2016 (USD)	As of 30 September 2016 (USD)
<b>ASSETS</b>		
<b>Current Assets</b>		
Bank (TF)	172,938.58	110,825.74
Advance to Policy Component (Training)	-	9,966.00
Advance to Revenue Management (Training)	2,149.43	4,490.00
Advance to General Support (Training)	4,992.87	62,817.00
Advance to Budget Formulation (Training)	8,580.00	-
Advance to Budget Execution (Training)	10,866.00	8,480.00
Advance to admin and finance (Training)	-	-
Petty Cash (GSC)	1,853.78	1,287.00
Petty Cash (FMWG)	2,000.00	2,000.00
<b>Total Current Assets</b>	<b>203,380.66</b>	<b>199,865.74</b>
<b>Project Expenditure</b>		
Goods (General)	1,413,825.10	1,195,228.10
Goods (FMIS)	8,800,168.05	7,920,151.25
Consultant's service	2,608,801.53	2,438,540.98
Training/Workshops	3,333,188.26	2,709,837.98
Incremental Operating Cost	389,415.18	352,936.58
<b>Total Project Expenditures</b>	<b>16,545,398.12</b>	<b>14,616,694.89</b>
<b>TOTAL ASSETS</b>	<b>16,748,778.78</b>	<b>14,816,560.63</b>
<b>FINANCING</b>		
Receive from MDTF-Replenish	5,411,961.37	4,557,683.02
Receive from MDTF-Direct Payment	11,336,817.41	10,258,877.61
<b>TOTAL FINANCING</b>	<b>16,748,778.78</b>	<b>14,816,560.63</b>



## 2.1 STATEMENT OF SOURCES AND USES OF FUNDS BY PROJECT CATEGORY AS OF 31 DECEMBER 2016

Description	Actual			Budget			Variance		
	Current QTR Actual	Year to Date	Cumulative to Date	Current QTR	Year to Date	Cumulative to Date	Current QTR	Year to Date	Cumulative to Date
<b>Opening Balance</b>									
Bank (TF)	110,825.74	179,844.43	0.00						
Advance to Budget Execution	8,480.00	5,607.00	0.00						
Advance to Policy Component	9,966.00	0.00	0.00						
Advance to revenue management	4,490.00	0.00	0.00						
Advance to general support group	62,817.00	42,632.00	0.00						
Petty Cash	1,287.00	212.71	0.00						
Petty Cash FMWG	2,000.00	0.00	0.00						
<b>A-Total Opening Balance</b>	<b>199,865.74</b>	<b>228,296.14</b>	<b>0.00</b>						
<b>Fund Received</b>									
Receive from MDTF-Replenishment	854,278.35	3,178,357.60	5,411,961.37						
Receive from MDTF-Direct Payment	1,077,939.80	7,464,869.84	11,336,817.41						
<b>B-Total fund received</b>	<b>1,932,218.15</b>	<b>10,643,227.44</b>	<b>16,748,778.78</b>						
<b>Uses of Funds</b>									
Goods (General)	218,597.00	1,369,306.30	1,413,825.10	77,000.00	2,336,050.00	4,089,000.00	(141,597.00)	966,743.70	2,675,174.90
Goods (FMIS)	880,016.80	6,078,954.34	8,800,168.05	0.00	6,667,675.00	12,844,724.58	(880,016.80)	588,720.66	4,044,556.53
Consultant's service	170,260.55	967,516.25	2,608,801.53	396,030.00	1,755,921.00	4,231,115.20	225,769.45	788,404.75	1,622,313.67
Training/Workshops	623,350.28	2,087,186.93	3,333,188.26	685,266.00	2,719,737.00	5,223,007.00	61,915.72	632,550.07	1,889,818.74
Incremental Operating Costs	36,478.60	165,179.10	389,415.18	48,390.00	236,460.00	506,876.75	11,911.40	71,280.90	117,461.57
Supplement Allowance/POC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>C- Total Uses of Fund</b>	<b>1,928,703.23</b>	<b>10,668,142.92</b>	<b>16,545,398.12</b>	<b>1,206,686.00</b>	<b>13,715,843.00</b>	<b>26,894,723.53</b>	<b>(722,017.23)</b>	<b>3,047,700.08</b>	<b>10,349,325.41</b>
<b>CLOSING BL (A+B-C)</b>	<b>203,380.66</b>	<b>203,380.66</b>	<b>203,380.66</b>						
<b>Represented by</b>									
Bank (TF)	172,938.58	172,938.58	172,938.58						
Advance to budget execution	10,866.00	10,866.00	10,866.00						
Advance to budget formulation	8,580.00	8,580.00	8,580.00						
Advance to revenue management	2,149.43	2,149.43	2,149.43						
Advance to general support gro	4,992.87	4,992.87	4,992.87						
Petty Cash	1,853.78	1,853.78	1,853.78						
Petty Cash-FMWG	2,000.00	2,000.00	2,000.00						
<b>CLOSING BL</b>	<b>203,380.66</b>	<b>203,380.66</b>	<b>203,380.66</b>						

## 2.2 USE OF FUNDS BY PROJECT COMPONENTS AS OF 31 DECEMBER 2016

Expenditure by Components	Actual			Budget			Variance		
	Current Quarter	Year to Date	Cummulative to Date	Current Quarter	Year to Date	Cummulative to Date	Current Quarter	Year to Date	Cummulative to Date
<b>Component 1: Strengthening Revenue Mobilization Strategy and Implementation Monitoring</b>									
<b>1.1 Mobilization of Revenue</b>	<b>204,830.88</b>	<b>704,065.14</b>	<b>1,155,285.77</b>	<b>119,279.00</b>	<b>1,022,952.00</b>	<b>2,279,473.00</b>	<b>(85,551.88)</b>	<b>318,886.86</b>	<b>1,124,187.23</b>
GD of Economic and Public Finance	75,787.64	207,040.28	288,779.44	5,063.00	324,695.00	632,361.00	(70,724.64)	117,654.72	343,581.56
GD of Internal Audit	7,315.45	161,273.77	384,505.42	5,466.00	91,234.00	368,584.00	(1,849.45)	(70,039.77)	(15,921.42)
GD of Custom and Excises	31,585.37	31,585.37	31,585.37	15,950.00	47,850.00	110,950.00	(15,635.37)	16,264.63	79,364.63
GD of Taxation	81,515.22	224,148.72	360,178.54	79,800.00	360,692.00	772,592.00	(1,715.22)	136,543.28	412,413.46
GD of State Property and Non Tax Revenue	0.00	54,518.00	64,738.00	0.00	104,480.00	210,460.00	-	49,962.00	145,722.00
GD of Financial Industry	8,627.20	25,499.00	25,499.00	13,000.00	94,001.00	184,526.00	4,372.80	68,502.00	159,027.00
GD of Inspection	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>1.2 Implementation Support - GSC</b>	<b>110,593.24</b>	<b>707,807.04</b>	<b>1,342,806.36</b>	<b>80,904.00</b>	<b>573,217.00</b>	<b>1,707,514.95</b>	<b>(29,689.24)</b>	<b>(134,590.04)</b>	<b>364,708.59</b>
<b>Total Component 1</b>	<b>315,424.12</b>	<b>1,411,872.18</b>	<b>2,498,092.13</b>	<b>200,183.00</b>	<b>1,596,169.00</b>	<b>3,986,987.95</b>	<b>(115,241.12)</b>	<b>184,296.82</b>	<b>1,488,895.82</b>
<b>Component 2: Improving Budget Execution Process through the Acquisition and Implementation of FMIS</b>									
<b>2.1 Budget Execution Process and Core Treasury System (FMIS Contract)</b>	<b>880,016.80</b>	<b>6,159,034.34</b>	<b>8,880,248.05</b>	<b>-</b>	<b>6,826,675.00</b>	<b>13,003,724.58</b>	<b>(880,016.80)</b>	<b>667,640.66</b>	<b>4,123,476.53</b>
FMIS Contract	880,016.80	6,078,954.34	8,800,168.05	0.00	6,667,675.00	12,844,724.58	(880,016.80)	588,720.66	4,044,556.53
Line Ministres	-	80,080.00	80,080.00	0.00	159,000.00	159,000.00	-	78,920.00	78,920.00
<b>2.2 FMIS Implementation Support</b>	<b>733,262.31</b>	<b>3,097,236.40</b>	<b>5,167,057.94</b>	<b>1,006,503.00</b>	<b>5,292,999.00</b>	<b>9,904,011.00</b>	<b>273,240.69</b>	<b>2,195,762.60</b>	<b>4,736,953.06</b>
GD of Budget	5,408.58	277,117.59	396,793.96	19,830.00	596,660.00	1,070,125.00	14,421.42	319,542.41	673,331.04
GD of Sub National Adm. Finance	39,980.68	178,857.02	280,891.41	45,670.00	207,310.00	408,360.00	5,689.32	28,452.98	127,468.59
GD of Public Procurement	18,311.35	108,506.30	117,446.80	0.00	128,840.00	224,040.00	(18,311.35)	20,333.70	106,593.20
GD of National Treasury	18,117.00	185,292.98	231,952.06	95,400.00	420,920.00	719,503.00	77,283.00	235,627.02	487,550.94
GD of General Secretariat of MEF	651,444.70	2,347,462.51	4,139,973.71	845,603.00	3,939,269.00	7,481,983.00	194,158.30	1,591,806.49	3,342,009.29
<b>Total Component 2</b>	<b>1,613,279.11</b>	<b>9,256,270.74</b>	<b>14,047,305.99</b>	<b>1,006,503.00</b>	<b>12,119,674.00</b>	<b>22,907,735.58</b>	<b>(606,776.11)</b>	<b>2,863,403.26</b>	<b>8,860,429.59</b>
<b>TOTAL EXPENDITURE</b>	<b>1,928,703.23</b>	<b>10,668,142.92</b>	<b>16,545,398.12</b>	<b>1,206,686.00</b>	<b>13,715,843.00</b>	<b>26,894,723.53</b>	<b>(722,017.23)</b>	<b>3,047,700.08</b>	<b>10,349,325.41</b>

### 3. PROCUREMENT MONITORING REPORT

#### 3.1 PROCUREMENT MONITORING REPORT FOR GOODS-FMIS AND GOODS-GENERAL

Contract Reference				Contract Description	Supplier	Contract Value		Amount Paid		Balance to be paid	Remark	
Contract No.	Date Signed	Date Start	Date End			Curr	Amount	Transaction	Cum mulative		Date	Ref.
I) Goods-FMIS Treasury Centric												
N/A	23-Dec-13	23-Dec-13	23-Feb-16	Supply and Implementation of Financial Management Information System (FMIS) Treasury System (The System)	FTP Information System	USD	9,388,888.88	880,016.80	880,016.80	8,508,872.08	24-Mar-14	JV00003
								61,962.73	941,979.53	8,446,909.35	13-Aug-14	JV00009
								172,363.88	1,114,343.41	8,274,545.47	17-Oc-14	JV00015
								843916.26	1,958,259.67	7,430,629.21	3-Dec-14	JV00022
								61,372.30	2,019,631.97	7,369,256.91	26-Feb-15	JV00033
								496,731.82	2,516,363.79	6,872,525.09	26-Jun-15	JV000061
								204,849.92	2,721,213.71	6,667,675.17	28-Dec-15	JV000145
								1,022,683.61	3,743,897.32	5,644,991.56	19-Jan-16	JV000157
								846,189.50	4,590,086.82	4,798,802.06	4-Mar-16	JV000174
								176,643.56	4,766,730.38	4,622,158.50	5-Apr-16	JV000186
								113,447.25	4,880,177.63	4,508,711.25	22-Apr-16	JV000190
								742,291.99	5,622,469.62	3,766,419.26	19-May-16	JV000199
								397,381.01	6,019,850.63	3,369,038.25	13-Jun-16	JV000207
								135,129.33	6,154,979.96	3,233,908.92	11-Jul-16	JV000217
								1,765,171.29	7,920,151.25	1,468,737.63	29-Jul-16	JV000225
								880,016.80	8,800,168.05	588,720.83	29-Nov-16	JV000285
Total Goods-FMIS Treasury Centric (I)						9,388,888.88	8,800,168.05	8,800,168.05	588,720.83			
II) Goods-General (Office Equipment, Furniture, Printing)												
N/A	9-Sep-14	9-Sep-14		Purchasing 1 unit of printer for new office of GSC	PTC Computer Co., Ltd	USD	341.00	341.00	341.00	-	9-Sep-15	PV000104
PFMMP/GSC-G.002/14	30-Sep-14	30-Sep-14	8-Dec-14	Purchasing one Pick up vehicle Mitsubishi Triton : Double Cab 2.5L 4 WD (White) for ITD	Mitsu(Cambodi a).Co., Ltd	USD	25,500.00	25,500.00	25,500.00	-	8-Dec-14	PV000169
PFMMP/GSC-G.002/15	19-Aug-15	19-Aug-15	3-Oct-15	Printing 3000 books of Legal Lexicon for MEF (សៀវភៅឆ្លោះក្រមកកិច្ចសម្រាប់ កសហវ)	JSRC Printing House	USD	11,310.00	11,310.00	11,310.00	-	10-Nov-15	PV000493

Contract Reference				Contract Description	Supplier	Contract Value		Amount Paid		Balance to be paid	Remark	
Contract No.	Date Signed	Date Start	Date End			Curr	Amount	Transaction	Cummulative		Date	Ref.
PFMMP/GSC-IOC-001/14	4-Dec-14	4-Dec-14	12-Jan-15	Supply of 3 Laptops, 2 Desktops and 4 External Hard Disks for GSC	Narita Distribution (Cambodia)	USD	7,367.80	7,367.80	7,367.80	-	30-Dec-15	JV000154 (Adj. from IOC to Goods Cat)
PFMMP/GSC-G-003/15	2-Oct-15	2-Oct-15	28-Nov-15	Supply and Delivery of 7 Pickup and 3 SUV Vehicles for PFMMP	HGB Auto Co., Ltd	USD	284,690.00	284,690.00	284,690.00	-	28-Jan-16	JV000161
PFMMP/GSC-G-004/15	9-Dec-15	9-Dec-15	2-Feb-16	Supply and Delivery of 51 Laptops, 12 Printers, 1 Photocopier, 2 LCD Projectors and 4 Scanners for MEF	PTC Computer Co., Ltd	USD	66,479.60	66,479.60	66,479.60	-	15-Mar-16	JV000176
PFMMP/GSC-G-005/15	9-Dec-15	9-Dec-15	2-Feb-16	Supply and Delivery of 185 units of Dektop for MEF	Neeka Limited	USD	187,423.50	187,423.50	187,423.50	-	15-Mar-16	JV000177
PFMMP/GSC-G-001/16	20-Feb-16	20-Feb-16	1-Apr-16	Supply of 1 set of Server and 4 units of desktop for PD, GS- MEF	Neeka Limited	USD	26,952.20	26,952.20	26,952.20	-	27-Apr-16	PV000709
PFMMP/GSC-ICB-G-002/16	3-May-16	3-May-16	3-Jul-16	Supply of 269 units of deaktop and 116 units of laptops for MEF	Te Aik Hong Office Machines Supplies Co., Ltd	USD	416,748.00	416,748.00	416,748.00	-	26-Jul-16; 10-Aug-16	JV000223- JV000224; PV000842- PV000843
PFMMP/GSC-ICB-G-003/16	3-May-16	3-May-16	3-Jul-16	Supply of 14 units of projector, 35 units of scanner, 18 units of photocopier, 93 units of printer black and w hite-A4, 2 units of printer color-A4 and 2 units of printer color-A3 for MEF	Neeka Limited	USD	168,416.00	168,416.00	168,416.00	-	31-Aug-16	JV000235- JV000237;
PFMMP/GSC-G-002/16	26-Jul-16	26-Jul-16	28-Sep-16	Supply and Delivery 1 unit of Vehicle Kia Carnival, year 2017 to PFMMP.	A & A Auto Group Co., Ltd	USD	36,000.00	36,000.00	36,000.00		25-Oct-16	PV000959
PFMMP/GSC-G-003/16	21-Sep-16	21-Sep-16	21-Sep-16	Supply and installation of 25 units of Generator and 25 units of Auto Voltage regulator for FMWG	DANGVANH Limited	USD	140,470.00	140,470.00	140,470.00	-	29-Nov-16; 7-Dec-2016	JV000286; PV001015
PFMMP/GSC-G-006/16	26-Sep-16	26-Sep-16	26-Feb-17	Printing and supply of 16,000 Books for MEF	M.R.A Design Co., Ltd	USD	223,600.00	22,360.00	22,360.00	201,240.00	19-Dec-16	PV001030
PFMMP/GSC-G-004/16	23-Sep-16	23-Sep-16	19-Dec-16	Supply of 9 units of desktop, 5 units of Laptop, 1 unit of projector, 1 unit of printer and 1 unit of digital camera.	Neeka Limited	USD	19,767.00	19,767.00	19,767.00	-	19-Dec-16	PV001031
Total Goods-General (II)							1,615,065.10	1,413,825.10	1,413,825.10	201,240.00		
Total Contract Payment for Goods (I+II)							11,003,953.98	10,213,993.15	10,213,993.15	789,960.83		

### 3.2 PROCUREMENT MONITORING REPORT FOR CONSULTANT SERVICES

No.	Contract Reference				Contract Description	Supplier	IAs	Contract Amount (USD)	Amount Paid		Balance to be paid	Remark	
	Contract No.	Date Signed	Date Start	Date End					This Period (Oct-Dec 16)	Cummulative		Date	Ref.
I) International Consultant													
1	PFM/SCS-001-14	25-Dec-13	25-Dec-13	30-Jun-14	FMIS Functional Advisor	Mr. Bruce Pollock	ITD	148,680.00		144,704.82	3,975.18	04-Mar-14; 18-Mar-14; 03-Jun-14; 17-Jun-14; 23-Jun-14; 15-Jul-14; 23-Jul-14	JV00001; JV00002; JV00007; PV00033; PV00039; JV00008; PV00066
	PFM/SCS-001-14 (1st Amendment)	24-Jun-14	24-Jun-14	28-Feb-15	FMIS Functional Advisor	Mr. Bruce Pollock	ITD	159,120.00		155,955.94	3,164.06	16-Sep-14; 09-Oct-14; 21-Oct-14; 28-Oct-14; 11-Dec-14; 19-Dec-14	JV00011; PV00123; PV00135; JV00016; JV00025; PV00175
	PFM/SCS-001-14 (2nd Amendment)	24-Nov-14	24-Nov-14	31-Jul-15	FMIS Functional Advisor	Mr. Bruce Pollock	ITD	211,200.00		212,515.64	(1,315.64)	26-Feb-15; 11-Mar-15 13-Apr-15; 7-May-15 15-Jun-15; 16-Jul-15 28-Aug-15; 9-Sep-15	JV00032; PV00250; JV00045; PV000293; JV000059; PV00350 JV00089; PV000417;
	PFM/SCS-001-14 (3rd Amendment)	24-Nov-14	24-Nov-14	31-Mar-16	FMIS Functional Advisor	Mr. Bruce Pollock	ITD	208,000.00		208,000.00	-	03-Nov-15; 09-Dec-15; 06-Jan-16; 11-Feb-16; 23-Feb-16; 09-Mar-16; 18-Apr-16; 11-May-16; 28-Jul-16; 11-Aug-16	PV00481;PV00544; PV00575;PV00615; PV00629; PV00647; PV00651; PV00725; PV00829; PV00848
	PFM/SCS-001-14 (4th Amendment)	2-Jun-16	2-Jun-16	31-Jul-16	FMIS Functional Advisor	Mr. Bruce Pollock	ITD	54,928.00		25,440.67	29,487.33	28-Jul-16; 11-Aug-16	PV00829; PV00848
2	PFM/GSC-085-14	16-Jul-14	16-Jul-14	15-Jul-15	Change Management Advisor	Mr. Findlay Herbert	ITD	188,352.00		180,287.41	8,064.59	23-Sep-14; 09-Oct-14; 14-Nov-14; 04-Dec-14; 08-Dec-14; 19-Dec-14; 30-Dec-14; 27-Jan-15; 23-Feb-15; 11-Mar-15	JV00013; PV00123; JV00018; JV00023; PV00168; PV00175; JV00027; PV000214 PV00229; PV00250
	PFM/GSC-085-14 (1st Amd)	21-Jan-15	16-Jul-14	15-Jul-15	Change Management Advisor	Mr. Findlay Herbert	ITD	92,076.00		90,236.57	1,839.43	1-Apr-15; 7-May-15;	JV00041; PV00293
	PFM/GSC-085-14 (2nd Amd)	31-Mar-15	16-Jul-14	15-Jul-15	Change Management Advisor	Mr. Findlay Herbert	ITD	175,304.00		155,668.68	19,635.32	4-Jun-15; 8-Jul-15; 16-Jul-15; 10-Aug-15; 13-Aug-15; 9-Sep-15; 23-Nov-15	JV00056; JV00066; JV00077; PV00350; PV00377; PV00416; PV00516
3	PFM/GSC-079-14	18-Jul-14	22-Jul-14	21-Jul-15	Int. Internal Audit Advisor	Mr. Peter Murray	IAD	85,680.00		83,846.19	1,833.81	17-Oct-14; 21-Oct-14; 4-Feb-15; 11-Mar-15; 8-Apr-15; 7-May-15	JV00014; PV00135; JV00030; PV00250; JV00044; PV00291;
	PFM/GSC-079-14 (1st Amendment)	8-Apr-15	21-Jul-15	31-Dec-15	Int. Internal Audit Advisor	Mr. Peter Murray	IAD	100,800.00		100,094.68	705.32	28-Sep-15; 16-Oct-15; 10-Nov-15; 09-Dec-15; 09-Feb-16; 09-Mar-16	PV00441;PV00461; PV00492;PV00542; PV00614; PV00647
	PFM/GSC-079-14 (2nd & 3rd Amd)	23-Mar-16	1-Jan-16	30-Jun-16	Int. Internal Audit Advisor	Mr. Peter Murray	IAD	57,600.00		55,148.15	2,451.85	16-May-16; 13-Jun-16; 05-Jul-6; 11-Aug-16	PV00735; PV00766; PV00802; PV00848

No.	Contract Reference				Contract Description	Supplier	IAs	Contract Amount (USD)	Amount Paid		Balance to be paid	Remark	
	Contract No.	Date Signed	Date Start	Date End					This Period (Oct-Dec 16)	Cummulative		Date	Ref.
4	PFM/GSC-081-15	31-Mar-15	31-Mar-15	31-Dec-15	Peoplesoft Functional Advisor and Trainer	Ms.Marie Sainclair	ITD	203,800.00		213,052.50	(9,252.50)	13-Jul-15; 3-Aug-15; 13-Aug-15; 17-Aug-15; 9-Sep-15; 17-Sep-15; 16-Oct-15; 19-Oct-15; 12-Nov-15; 23-Nov-15; 09-Dec-15; 11-Jan-16; 11-Feb-16	PV00377; PV00386; JV00070; JV00076; PV00417; PV00428; PV00461; PV00464; PV00500; PV00518; PV00544; PV00579; PV00615
	PFM/GSC-081-15 (1st Amendment)	13-Jan-16	31-Dec-15	14-May-16	Peoplesoft Functional Advisor and Trainer	Ms.Marie Sainclair	ITD	98,400.00		85,169.50	13,230.50	16-Feb-16; 09-Mar-16; 21-Mar-16; 05-Apr-16; 28-Apr-16; 11-May-16	PV00624; PV00647; PV00655; PV00682; PV00713; PV00726
	PFM/GSC-081-15 (2nd Amendment)	25-May-16	14-May-16	31-Dec-16	Peoplesoft Functional Advisor and Trainer	Ms.Marie Sainclair	ITD	204,800.00	72,963.31	171,160.51	33,639.49	16-Jun-16; 08-Jul-16; 26-Jul-16; 11-Aug-16; 13-Oct-16; 8-Nov-16; 12-Dec-16; 13-Dec-16	PV00778; PV00808; PV00827; PV00848; PV00942; PV00979; PV001024; PV001027
5	PFM/GSC-082-15	31-Mar-15	31-Mar-15	31-Oct-15	Senior PEFA consultant	Mr.Frans Erik Ronsholt,	GSC	68,141.00		61,070.42	7,070.58	10-Sep-15; 16-Oct-15; 07-Dec-15; 05-Jan-16; 26-Jan-16; 11-Feb-16	PV00420; PV00461 PV00531; PV00585 PV00598; PV00615
6	PFM/GSC-083-15 and 1st Amendment	31-Mar-15	31-Mar-15	31-Oct-15	PEFA Consultant	Mr. Tony Bennett	GSC	48,914.00		47,243.08	1,670.92	10-Sep-15; 16-Oct-15; 07-Dec-15; 05-Jan-16; 26-Jan-16; 11-Feb-16	PV00420; PV00461 PV00531; PV00585 PV00598; PV00615
7	PFM/GSC-013-16	29-Jul-16	29-Jul-16	31-Dec-16	Procurement Rule and Regulation Advisor	Mr. Neil Rober Abel	GDPP	60,610.00	18,311.35	34,700.05	25,909.95	9/16/2016; 13-Oct-16; 18-Nov-16; 29-Nov-16; 13-Dec-16	PV000901; PV000942 PV000987; PV001003; PV001020
8	Contract between MEF and BDO				External Audit Service	BDO (Cambodia) Limited	GSC	5,294.00		5,294.00	-	25-May-15; 05-Jul-16	PV000306; PV00801
Total International Consultant (I)								2,171,699.00	91,274.66	2,029,588.81	142,110.19		
II) Local Consultant													
1	PFM/GSC-068	7-May-14	1-Apr-14	31-Mar-15	Office Manager	Mr. Tes Putheara	GSC	25,575.00		24,576.87	998.13	07-May-14; 22-May-14; 17-Jun-14; 23-Jun-14; 23-Jun-14; 22-Jul-14, 22-Jul-14; 22-Aug-14; 22-Aug-14; 16-Sep-14; 16-Sep-14; 21-Oct-14; 21-Oct-14; 19-Nov-14; 08-Dec-14; 19-Dec-14; 19-Dec-14; 27-Jan-15; 27-Jan-15; 25-Feb-15; 11-Mar-15; 24-Mar-15; 1-Apr-15;	PV00015; PV00021; PV00033; PV00038; PV00039; PV00064; PV00065; PV00091; PV00092; PV00112; PV00113; PV00132; PV00134; PV00151; PV00167; PV00173; PV00174; PV00210; PV00213; PV00240; PV00249; PV00260; PV00267;
2	PFM/GSC-069	7-May-14	1-Apr-14	31-Mar-15	Accountant	Ms. Tep Borita	GSC	19,936.00		18,936.52	999.48		
3	PFM/GSC-070	7-May-14	1-Apr-14	31-Mar-15	Procurement Assistant	Mr.Huy Sovannara	GSC	15,615.00		14,603.98	1,011.02		
4	PFM/GSC-071	7-May-14	1-Apr-14	31-Mar-15	Book Keeper	Ms. Heang Sinourn	GSC	10,096.00		9,095.94	1,000.06		



No.	Contract Reference				Contract Description	Supplier	IAs	Contract Amount (USD)	Amount Paid		Balance to be paid	Remark	
	Contract No.	Date Signed	Date Start	Date End					This Period (Oct-Dec 16)	Cummulative		Date	Ref.
5	PFM/GSC-068 (1st Amd)	31-Mar-15	1-Apr-15	31-Dec-15	Office Manager	Mr. Tes Putheara	GSC	21,320.43		20,322.09	998.34	3-Apr-15; 7-May-15; 11-May-15; 17-June-15; 2-Jul-15; 27-Jul-15; 13-Aug-15; 24-Aug-15; 09-Sep-15; 22-Sep-15; 16-Oct-15; 21-Oct-15; 12-Nov-15; 16-Nov-15; 09-Dec-15; 21-Dec-15; 05-Jan-16	PV00273; PV00291; PV00296; PV00322; PV00339; PV00360; PV00375; PV00395; PV00413; PV00436; PV00458; PV00471; PV00497; PV00504; PV00542; PV00558; PV00584
6	PFM/GSC-069 (1st Amd)	31-Mar-15	1-Apr-15	31-Dec-15	Accountant	Ms. Tep Borita	GSC	16,624.00		15,623.84	1,000.16		
7	PFM/GSC-070 (1st Amd)	31-Mar-15	1-Apr-15	31-Dec-15	Procurement Assistant	Mr.Huy Sovannara	GSC	13,051.00		12,050.91	1,000.09		
8	PFM/GSC-071 (1st Amd)	31-Mar-15	1-Apr-15	31-Dec-15	Book Keeper	Ms. Heang Sinourn	GSC	8,506.00		7,506.00	1,000.00		
9	PFM/GSC-084/14	16-Jul-14	21-Jul-14	20-Jul-15	Administrative Officer	Ms. Dysi Nori	GSC	12,640.00		11,551.76	1,088.24		
10	PFM/GSC-084/14 (1st Amd)	21-Jul-15	21-Jul-15	14-May-15	Administrative Officer	Ms. Dysi Nori	GSC	11,492.00		5,847.56	5,644.44		
11	PFM/GSC-008-16	6-Feb-16	10-Feb-16	31-Dec-16	Administrative Officer	Ms. Suntearack Soriy	GSC	13,696.66	3,587.22	12,652.94	1,043.72		
12	PFM/GSC-087/14	9-Sep-14	9-Sep-14	8-Sep-15	IT & Adm Assistant	Mr. Noun Rathanaksambath	GSC	11,800.00		10,782.08	1,017.92	22-Jan-16; 11-Feb-16; 24-Feb-16; 09-Mar-16; 22-Mar-16; 05-Apr-16; 05-Apr-16; 09-May-16; 23-May-16; 13-Jun-16; 22-Jun-16; 13-Oct-16; 24-Oct-16; 4-Nov-16; 23-Nov-16; 13-Dec-16; 23-Dec-16	PV00595; PV00615; PV00630; PV00645; PV00656; PV00680; PV00685; PV00723; PV00743; PV00765; PV00785; PV000940; PV000953; PV000992; PV001022; PV001039
13	PFM/GSC-087/14 (1st and 2nd Amd)	1-Sep-15	8-Sep-15	14-May-17	IT & Adm Assistant	Mr. Noun Rathanaksambath	GSC	22,718.00		10,152.65	12,565.35		
14	PFM/GSC-068 (2nd Amd)	15-Jan-16	1-Jan-16	31-Dec-16	Office Manager	Mr. Tes Putheara	GSC	28,908.88		12,248.16	16,660.72		
15	PFM/GSC-069 (2nd Amd)	21-Jan-16	1-Jan-16	31-Dec-16	Accountant	Ms. Tep Borita	GSC	22,456.00	5,367.35	21,304.46	1,151.54		
16	PFM/GSC-070 (2nd Amd)	15-Jan-16	1-Jan-16	31-Dec-16	Procurement Assistant	Mr.Huy Sovannara	GSC	18,032.08	4,260.68	16,917.01	1,115.07	24-Oct-16; 4-Nov-16; 23-Nov-16; 13-Dec-16; 23-Dec-16	PV000953; PV000992; PV001023; PV001039
17	PFM/GSC-071 (2nd Amd)	15-Jan-16	1-Jan-16	31-Dec-16	Book Keeper	Ms. Heang Sinourn	GSC	11,608.00	2,653.76	10,546.30	1,061.70		
18	PFM/GSC-014-16	23-Sep-16	23-Sep-16	14-May-17	IT officer	Mr. Chan Phanna	GSC	6,625.00	2,204.67	2,204.67	4,420.33		
19	PFM/GSC-078	23-Apr-14	23-Apr-14	23-Aug-14	Peachtree Accounting Software	Mr. Thorng Sokhom	GSC	4,117.00		4,117.44	(0.44)	06-Jun-14; 07-Jul-14 26-Dec-14; 27-Jan-15	PV00026; PV00057 PV00186; PV00214
20	PFM/GSC-080/14	18-Jul-14	24-Jul-14	31-Mar-15	IT Auditor	Mr. Um Youtharo	IAD	7,650.04		6,871.37	778.67	16-Sep-14; 07-Oct-14; 09-Oct-14; 13-Nov-14; 04-Dec-14; 8-Dec-14; 19-Jan-15; 274-Jan-15; 06-Feb-15; 09-Mar-15; 09-Mar-15; 11-Mar-15; 09-Mar-15; 07-May-	PV00106; PV00122; PV00123; PV00147; PV00164; PV00168; PV00201; PV00213; PV00221; PV00224; PV00250; PV00267; PV00277; PV00292

No.	Contract Reference				Contract Description	Supplier	IAs	Contract Amount (USD)	Amount Paid		Balance to be paid	Remark	
	Contract No.	Date Signed	Date Start	Date End					This Period (Oct-Dec 16)	Cummulative		Date	Ref.
21	PFM/GSC-080/14 (1st Amd)	8-Apr-15	1-Apr-15	31-Mar-16	IT Auditor	Mr. Um Youtharo	IAD	12,460.00		11,626.46	833.54	5-May-15; 2-Jun-15; 17-Jun-15; 03-Jul-15; 16-Jul-15; 4-Aug-15; 13-Aug-15; 1-Sep-15; 9-Sep-15; 07-Oct-15; 16-Oct-15; 05-Nov-15; 12-Nov-15; 07-Dec-15; 09-Dec-15; 05-Jan-16; 06-Jan-16; 02-Feb-16; 11-Feb-16; 09-Mar-16; 09-Mar-16; 05-Apr-16; 11-Apr-16;	PV00290; PV00314; PV00323; PV00343; PV00350; PV00370; PV00377; PV00405; PV00413; PV00452; PV00458; PV00487; PV00498; PV00536; PV00543; PV00572; PV00584; PV00606; PV00615; PV00641; PV00647; PV00681; PV00696;
22	PFM/GSC-092-14 and 1st Adm	30-Dec-14	12-Jan-15	11-Jan-16	Database Administrator	Mr.Pich Sambath	ITD	14,183.20		7,412.99	6,770.21	19-Feb-15; 11-Mar-15 19-Mar-15; 1-Apr-15; 01-Apr-15; 4-May-15;	PV00227; PV00251; PV00249; PV00266; PV00267; PV00286
23	PFM/GSC-089-14 and 1st Adm	30-Dec-14	12-Jan-15	11-Jan-16	Web Master and Develpoer	Mr.Kong Marinmoliva	ITD	14,183.20		7,412.99	6,770.21	7-May-15; 02-Jun-15; 17-Jun-15; 06-Jul-15; 16-Jul-15; 4-Aug-15;	PV00291; PV00313; PV00322; PV00344; PV00349; PV00368;
24	PFM/GSC-090-14 and 1st Adm	30-Dec-14	2-Jan-15	31-Dec-15	System Administrator	Mr.Mong Ratha	ITD	14,360.00		7,589.80	6,770.20	13-Aug-15;02-Sep-15; 09-Sep-15; 01-Oct-15; 16-Oct-15; 02-Nov-15;	PV00375; PV00407; PV00413; PV00444; PV00458; PV00474;
25	PFM/GSC-091-14 and 1st Adm	30-Dec-14	2-Jan-15	31-Dec-15	Netw ork Infrastructure	Mr.Nget Kimsrang	ITD	14,360.00		7,589.80	6,770.20	12-Nov-15; 07-Dec-15; 09-Dec-15; 04-Jan-16;	PV00497; PV00538; PV00542; PV00573
26	PFM/GSC-093-14 and 1st Adm	30-Dec-14	2-Feb-15	31-Jan-16	Database Administrator	Mr.Ro Narun	ITD	13,830.00		7,059.49	6,770.51	05-Jan-16; 04-Feb-16; 11-Feb-16; 18-Feb-16;	PV00584; PV00609; PV00615; PV00625;
27	PFM/GSC-099-15 and 1st Adm	6-Jul-15	6-Jul-15	5-May-16	ICT and Netw ork infrastructure	Mr.Chan Oeun	ITD	13,360.00	1,590.70	8,611.10	4,748.90	09-Mar-16; 09-Mar-16; 01-Apr-16; 05-Apr-16;	PV00638; PV00645; PV00674; PV00680;
28	PFM/GSC-100-15, and 1st Adm	1-Jul-15	1-Jul-15	30-Apr-16	ICT-System Admin	Mr. Chhom Vichet	ITD	13,360.00	1,590.70	8,682.63	4,677.37	09-May-16;12-May-16; 07-Jun-16; 13-Jun-16;	PV00726; PV00732; PV00755; PV00765;
29	PFM/GSC-101-15, and 1st Adm	1-Jul-15	1-Jul-15	30-Apr-16	ICT-Database Developer /Programer	Mr. Mang Sona	ITD	13,360.00	1,590.70	8,682.64	4,677.36	04-Jul-16; 08-Jul-16; 09-Aug-16;11-Aug-16;	PV000797;PV00806; PV00840; PV00846;
30	PFM/GSC-102-15, and 1st Adm	1-Jul-15	1-Jul-15	30-Apr-16	Multimedia and Graphc Design	Mr. Nget Samkhan	ITD	13,360.00	1,590.70	8,682.63	4,677.37	06-Sep-16; 12-Sep-16;	PV00882; PV00886
31	PFM/GSC-105-15, and 1st Adm	1-Jul-15	1-Jul-15	30-Apr-16	ICT and Netw ork Infrastrucuture	Mr. Se Sotheng	ITD	13,360.00	1,590.70	8,682.64	4,677.36	4-Oct-16; 13-Oct-16; 1-Nov-16; 4-Nov-16;	PV000930; PV000931; PV000932; PV000938;
32	PFM/GSC-107-15, and 1st Adm	15-Jul-15	15-Jul-15	14-May-16	ICT and Netw ork Infrastrucuture	Mr. Vann Thea	ITD	13,360.00	1,590.70	8,452.17	4,907.83	6-Dec-16; 13-Dec-16	PV000939; PV000940; PV000963; PV000964;
33	PFM/GSC-088-15, and 1st Adm	1-Jul-15	1-Jul-15	30-Apr-16	BA-FMIS Functional	Mr. Bun Chhay	ITD	13,360.00	1,590.70	8,682.65	4,677.35		PV000965
34	PFM/GSC-089-15, and 1st Adm	1-Jul-15	1-Jul-15	30-Apr-16	BA-FMIS Functional	Mr. Khat Sengkry	ITD	13,360.00	1,590.70	8,682.65	4,677.35		
35	PFM/GSC-090-15, and 1st Adm	1-Jul-15	1-Jul-15	30-Apr-16	BA-FMIS Functional	Mrs. Lach Bunna	ITD	13,360.00	1,590.70	8,682.65	4,677.35		
36	PFM/GSC-091-15, and 1st Adm	1-Jul-15	1-Jul-15	30-Apr-16	BA-FMIS Functional	Ms. Lis Ratchamrong	ITD	13,360.00	1,590.70	8,682.65	4,677.35		

No.	Contract Reference				Contract Description	Supplier	IAs	Contract Amount (USD)	Amount Paid		Balance to be paid	Remark	
	Contract No.	Date Signed	Date Start	Date End					This Period (Oct-Dec 16)	Cummulative		Date	Ref.
37	PFM/GSC-092-15, and 1st Adm	1-Jul-15	1-Jul-15	30-Apr-16	BA-FMIS Functional	Mr. Ly Sovat Muny	ITD	13,360.00	1,590.70	8,682.65	4,677.35		
38	PFM/GSC-093-15, and 1st Adm	15-Jul-15	15-Jul-15	14-May-15	BA-FMIS Functional	Mr. Nou Sorithya	ITD	13,360.00	1,590.70	8,452.48	4,907.52		
39	PFM/GSC-094-15, and 1st Adm	15-Jul-15	15-Jul-15	14-May-15	BA-FMIS Functional	Ms. Soeng Rachana	ITD	13,360.00	1,590.70	8,452.48	4,907.52		
40	PFM/GSC-095-15	6-Jul-15	6-Jul-15	5-Apr-16	BA-FMIS Functional	Mr. Ty Limkosol	ITD	6,000.00		3,933.36	2,066.64		
41	PFM/GSC-096-15	1-Jul-15	1-Jul-15	30-Apr-16	BA-Contract Management	Mr. Maun Moninthava	ITD	13,360.00	1,590.70	8,682.66	4,677.34		
42	PFM/GSC-097-15	1-Jul-15	1-Jul-15	30-Apr-16	BA-Contract Management	Mr. So Sokvibol	ITD	13,360.00	1,590.70	8,682.66	4,677.34		
43	PFM/GSC-001-16	1-Feb-16	1-Feb-16	31-Jan-16	Change Management Coordinator	Mr. Phlong Piseth	ITD	34,600.00		13,996.54	20,603.46		
44	PFM/GSC-002-16	1-Feb-16	25-Feb-16	24-Feb-17	System Administrator	Mr. Meng Boroth	ITD	7,000.00	1,500.65	4,475.57	2,524.43		
45	PFM/GSC-003-16	1-Feb-16	1-Mar-16	28-Feb-17	Electric Power/HVAC Engineer	Mr. Hel Sopheak	ITD	10,600.00		2,399.39	8,200.61		
46	PFM/GSC-004-16	1-Feb-16	1-Mar-16	28-Feb-17	Database Developer/Administrator	Mr. Huoth Sophath	ITD	11,200.00	2,551.31	7,590.59	3,609.41		
47	PFM/GSC-005-16	1-Feb-16	7-Mar-16	6-Mar-17	NOC Security Engineer	Mr. Huong Sok Heng	ITD	7,000.00	1,500.65	4,392.36	2,607.64		
48	PFM/GSC-006-16	1-Feb-16	1-Mar-16	28-Feb-17	Data Warehouse Engineer	Mr. Sun Sokleng	ITD	7,000.00	1,500.65	4,475.57	2,524.43		
49	PFM/GSC-007-16	2-Jun-16	2-Jun-16	14-May-17	Change Management Staff for Impact	Mr. Loch Kimchheang	ITD	6,750.00	1,500.65	2,975.67	3,774.33		
50	PFM/GSC-008-16	2-Jun-16	2-Jun-16	14-May-17	Change Management Staff for Communication	Mr. Oeu Vearyda	ITD	6,750.00	1,500.65	2,975.67	3,774.33		
51	PFM/GSC-009-16	2-Jun-16	15-Jun-16	14-May-17	Change Management Senior Staff for Capacity Development	Ms. Choun Channa	ITD	9,800.00	2,401.20	4,346.22	5,453.78		
52	PFM/GSC-010-16	2-Jun-16	2-Jun-16	14-May-17	Change Management Senior Staff for Communication	Ms. Rith Dariya	ITD	10,200.00	2,401.20	4,746.19	5,453.81		
53	PFM/GSC-011-16	2-Jun-16	2-Jun-16	14-May-17	Change Management Senior Staff for Impact	Ms. Sangvat Bormey	ITD	6,750.00	1,500.65	2,975.67	3,774.33		
54	PFM/GSC-108-15 and 1st Adm	1-Sep-15	1-Sep-15	14-May-17	Revenue Forecasting Model	Mr. Sun Vuthy	GDT	31,100.00	4,802.95	23,021.55	8,078.45	20-Oct-15; 02-Nov-15; 12-Nov-15; 07-Dec-15; 09-Dec-15; 05-Jan-16; 06-Jan-16; 04-Feb-16; 11-Feb-16; 09-Mar-16; 09-Mar-16; 05-Apr-16; 07-Apr-16; 09-May-16; 12-May-16; 13-Jun-16; 17-Jun-16; 08-Jul-16; 14-Jul-16; 01-Aug-16; 11-Aug-16; 12-Sep-16; 14-Sep-16; 13-Oct-16; 14-Oct-16; 4-Nov-16; 11-Nov-16	PV00465; PV00479; PV00500; PV00537; PV00542; PV00576; PV00585; PV00607; PV00615; PV00640; PV00645; PV00682; PV00691; PV00725; PV00734; PV00766; PV00780; PV00806; PV00815; PV00831; PV00846; PV00886; PV00899; PV00940; PV00943; PV00976; PV00982
55	PFM/GSC-109-15 and 1st Adm	1-Sep-15	1-Sep-15	14-May-17	Revenue Forecasting Model	Mr. Sim Piseth	GDT	32,100.00	5,103.16	23,665.17	8,434.83		
56	PFM/GSC-011-16	26-Feb-16	21-Mar-16	31-Dec-16	Revenue Forecasting Model	Mr. Meas Thong	GDT	16,750.00	876.64	8,800.93	7,949.07		
57	PFM/GSC-010-16	26-Feb-16	1-Apr-16	31-Dec-16	Revenue Forecasting Model	Ms. Thai Seangmean	GDT	16,750.00	4,502.77	11,877.42	4,872.58		

No.	Contract Reference				Contract Description	Supplier	IAs	Contract Amount (USD)	Amount Paid		Balance to be paid	Remark	
	Contract No.	Date Signed	Date Start	Date End					This Period (Oct-Dec 16)	Cummulative		Date	Ref.
58	PFMMP/GSC-086-15	27-May-15	27-May-15	26-Nov-15	Online Web Based Application	Mr. Sun Kan	GDNT	5,300.00		5,301.18	(1.18)	7-Dec-15	PV00534
59	PFMMP/GSC-009-16	23-Feb-16	23-Feb-16	22-Jun-16	National Consultant to Develop Web-base and Android Application for Document Management	Mr. Thao Sokvitou	GDNT	11,764.11		11,763.68	0.43	26-Aug-16; 12-Sep-16	PV00866; PV008974
60	PFM/GSC-094-16 to PFM/GSC-099-16	20-Jun-16	22-Jun-16	14-May-17	Budget Execution Assistant	Mr. Kem Chhay, Mr. Brak Sros, Mr. Yort Vengchai, Ms. Tes Noeliya, Mr. Phat Seyha, Ms. Chhuy Yithloeurng,	GDB	19,800.00	5,408.58	9,418.54	10,381.46	10-Aug-16; 05-Sep-16; 12-Sep-16; 3-Oct-16; 13-Oct-16	PV00884; PV00875; PV00886; PV000927; PV000942
Total Local Consultant (II)								843,457.60	78,985.89	579,212.69	264,244.91		
Total Contract Payment for Consultant Service (I+II)								3,015,156.60	170,260.55	2,608,801.50	406,355.10		

### 3.3 MONITORING REPORT-TRAINING AND WORKSHOP

No.	Activity Description	Objective	Location	IAs	From Date	To Date	Training days	Participants			Amount Paid (in USD)	Remark	
								M	F	T		Date	Ref.
I) International Training and Workshop													
1	Debt Sustainability Analysis Training	To provide practical guidance on how to conduct debt sustainability assessment in LICs using the Bank-Fund Joint Debt Sustainability Framework	Bangkok, Thailand	GDB	17-Mar-14	19-Mar-14	3 days	2		2	2,122.00	17-Mar-14; 31-Mar-14	PV00001; JV00004
2	Reform Communication - Leadership, Strategy and Stakeholder	To strengthening critical communication skills and tools required to support PFM activities. Acquire critical skills for strategic communication development that lead to the development result	USC university, California, LA, USA	GSC, GDNT, GSMEF	1-Jun-15	12-Jun-15	13days	9		9	94,616.92	6-Feb-15 02-Jun-15 17-Jun-15 26-Jun-15	PV000224 PV000318 PV000328 JV000062
3	Public Expenditure Management Network in Asia Budget Community of the practice (PFMNA-B-CoP)	To provide budget official to have in-dept exchanges experience and lesson learn for current changes that Cambodia is moving towards Performance Based Budgeting System	Malaysia	GDB	28-Jan-15	29-Jan-15	2days	1		1	634.00	18-Feb-15	PV000226
4	Training on Tax Analysis and Revenues Forecasting at Duke University	Tuition Fees for Training on Tax Analysis and Revenues Forecasting at Duke University	Duke University, USA	GDEFEP	21-Jun-15	17-Jul-15	25days	1		1	13,791.51	17-Jun-15 20-Jul-15 31-Jul-15	PV000330 PV000355 JV000074

5	Training on Fiscal Decentralization and local government Financial Management	Tuition fees for training on fiscal Decentralization and local Government Financial Management (05-24 Jul 2015)	Duke University, USA	GDSNAF	5-Jul-15	24-Jul-15	18days	1		1	12,064.20	26-Jun-15 20-Jul-15 17-Aug-15 19-Aug-15	PV000334 PV000355 JV000082 PV000389
6	Training on Budgeting and Financial Management in Public Sector at Duke University	Tuition fee for training on Budgeting and Financial Management in Public Sector at Duke University (19 Jul-07 Aug/15)	Duke University, USA	GSC	19-Jul-15	7-Aug-15	27Days	1		1	13,178.60	2-Jun-15 20-Jul-15 31Aug-15 3-Sep-15	JV000092 PV000355 PV000408 PCV000428
7	Study Tour	Study Tour Visit to New Zealand	New Zealand	GDSNAF	6-Jun-15	14-Jun-15	7days	10	4	14	53,894.00	24-Jun-15 2-Jul-15	JV00060 PV00341
8	International MemberShip of Internal Audit	International Internal Audit Member Renewal for year 2015	USA	GDIA			1 year				305.00	2-Jun-15	PV000316
9	Comparative Tax Policy	GDEPPF officials attend Training at Harvard University on Comparative Tax Policy	Harvard University USA	GDEPPF	17-Aug-15	28-Aug-15	10days	2	0	2	29,076.28	1-Jul-15 20-Aug-15 28-Sep-15	PV000337 PV000392 JV000106
10	Presentation on the Successful Launch of Cambodia FMIS at USA	To show the Successful Launch of Cambodia FMIS	Washington, USA	ITD and GSC	4-Nov-15	4-Nov-15	1day	3	0	3	22,428.24	05-Nov-15, 27-Nov-15, 07-Dec-15	PV000485 JV000126 PV000528
11	Overseas Study Tour on Taxation Practice	To oversee the taxation reform such as legal enforcement, E-tax filling system, tax management system	Hanoi, Vietnam and Paris, France	GDEPPF	08-Nov-15; 25-Jan-16	14-Nov-15; 29-Jan-16	10days	12	3	15	78,428.20	27-Nov-15; 30-Nov-15; 11-Feb-16; 16-Feb-16	PV000522; JV000128; JV000169; PV000623
12	EZY infotech Pte., Ltd, Oracle Training	11 Training program on Oracle and People system at Singapore	Singapore	ITD	1-Nov-15	1-Jan-16	46days	18	3	21	379,003.86	27-Nov-15; 11-Dec-15; 14-Dec-15; 08-Dec-15; 04-Feb-16; 05-Feb-16; 08-Feb-16; 12-Feb-16; 17-May-16; 25-Oct-16	JV000125; JV000137; PV000546; JV000132; JV000165; JV000166; PV000611; PCV00577; PV000736; PV000960
	Ming Liang Group and Service Excellent and world express tour and service	Air Ticket for ITD officials attend Training program on Oracle and People system at Singapore									5,788.00	19-Jan-16; 16-Feb-16	PV000590; PV000623
13	Civil Service College, Training on Public Sector Financial Reform Program	Payment for 17 participants of GSC and Line General Departments attend training on Public Sector Financial Reform Program	Singapore	GSC	30-Nov-15	4-Dec-15	5days	16	1	17	60,833.10	14-Dec-15, 28-Dec-15, 18-Jan-16	PV000546 JV000146 PV000592
14	Harvard Kennedy School, Short Course Training	General Affairs of GDB attending Financial Management in a Changing World in USA (10-15 Jan 2016)	USA	GDB	10-Jan-16	15-Jan-16	5days	1		1	9,217.76	18-Dec-15; 09-Feb-16; 15-Feb-16	PV000554, JV000168; PV000622
15	KSP Regional Workshop in Asia	Two GSC Specialists attending 2015 KSP Regional Workshop in Asia	Hanoi, Vietnam	GSC	18-Nov-16	18-Nov-16	1day	2		2	1,701.00	08-Dec-15, 28-Dec-15	JV000133, PV000565

16	PEMNA Meeting at Korea	PEMNA Treasury Community of Practice Korea	Seoul, Korea	ITD	2-Dec-15	4-Dec-15	3days	1	2	3	5,994.69	16-Dec-15; 25-Jan-16	JV000139; PV000597
17	Study visit on Housing Development in Singapore	Know ledge sharing and exchange experience regarding Private Residential Properties and related law on Housing Development and Control	Singapore, and Thailand	GDFI	10-Jan-16; 09-Mar-16	14-Jan-16; 12-Mar-16	9days	7		7	16,871.80	19-Jan-16; 29-Jan-16; 25-Mar-16	JV000158; PV000599; JV000182; PV000662
18	Workshop to Review 8 Draft Notification	To get input for preparing and updating Circulation and Prakas under the direction of Personnel Department	Sunw ay Hotel, Phnom Penh	PD	21-Dec-15	23-Dec-15	3days	34	10	44	4,535.49	11-Jan-16; 08-Feb-16; 08-Feb-16; 15-Feb-16; 15-Mar-16	JV000155; PCV00572; PV000612; PV000620; PV000651
19	Harvard Kennedy School, Short Course Training	Budget Formulation of GDB attending training on Innovation for Economic Development	USA	BFD	25-Apr-16	30-Apr-16	6days	1		1	9,709.29	22-Mar-16; 28-Apr-16; 18-May-16	PV000654; PV000714; JV000195
20	EZY infotech Pte., Ltd, Oracle Training	12 Training program on Oracle Microsoft and Juniper for FMWG	Cambodia, Singapore	ITD	8-Jun-16	31-Sep-16	50days	17	4	21	285,328.45	15-Jun-16; 01-Jul-16; 09-Aug-16; 16-Aug-16; 21-Sep-16; 29-Sep-16	PV000768; PV000794; PV000832; JV000229; PV000915; JV000250
21	Premier Informatics Center	5 Training program on Premier Informatics Center	Cambodia	ITD	8-Jun-16	29-Jul-16	25days				13,200.00	15-Jun-16; 01-Jul-16; 09-Aug-16	PV000769; PV000795; PV000837
22	PEFA Conference in Hungary	GSC Management and Specialist attend PEFA Conference in Budapest, Hungary	Hungary	GSC	26-Apr-16	29-Apr-16	4days	10		10	35,420.67	10-May-16; 18-May-16; 19-May-16	PV000730; PV000739; JV000200
23	Training on Global VAT at Amsterdam, Netherland	To improve in-house capacity regarding Tax Administration and Tax Policy	Amsterdam, Netherland	GDEPPF	6-Jul-16	8-Jul-16	3days	2		2	10,894.34	20-Jun-16; 06-Jul-16; 20-Jul-16	PV000781; PV000803; JV000222;
24	Training on Budgeting and Fiancial Management in Public Sector at Duke University	Tuition fee for training on Budgeting and Financial Management in Public Sector at Duke University (19 Jul-07 Aug/15)	Duke University, USA	GSC	24-Jul-16	12-Aug-16	20Days	1		1	13,310.80	06-Jun-16; 27-Jun-16; 20-Jul-16; 31-Aug-16	PV000752; PCV000673; PV000819; JV000238
25	Study Visit on FMIS System	1) To exchange experience with Indonesia regarding FMIS System 2) To learn about the "SPAN" System	Indonesia	FMWG and GDIA	25-Jul-16	29-Jul-16	5days	25	3	28	35,780.00	20-Jul-16; 12-Aug-16; 29-Aug-16	PV000820; JV000226; PV000872
26	Study Visit on Skill Development	To explore how to design and implement training fund and how to promote private sector arrangement	Malaysia	GDEPPF	7-Sep-16	9-Sep-16	3days	5	2	7	8,518.00	16-Sep-16; 21-Sep-16; 17-Oct-16	JV000241; PV000916; CRV000115
27	Study Visit on Tax Administration and Policy Reform	To exchange experience w ith Thailand about principle and policy of exise taxation	Thailand	GDEPPF	19-Sep-16	21-Sep-16	3days	8	3	11	12,687.00	21-Sep-16; 29-Sep-16	JV000246; PV000915
28	Training on " Development and Implementation of the EFEP 2016" in Malaysia (4-7 Oct)-PFMMP	To exchange experience w ith Malaysia on Budget Formulation and Execution Cycle	Malaysia	GS-MEF	4-Oct-16	7-Oct-16	4days	15	3	18	18,026.18	19-Sep-16; 17-Oct-16	PV000904; PV000949



29	Training on Auditing PeopleSoft at IIA	To enhance capacity of GDIA Official on IT Auditing	Chigago, USA	GDIA	18-Oct-16	21-Oct-16	4days	4	0	4	12,680.00	26-Sep-16	PV000920
30	Training on change mangement & Innovation at Dr. PK Walsh & Associates Pty Ltd	To be ready to exchange on FMIS system on PFM to Ministries and other departments	New South Wales, Australia	FMWG	10-Oct-16	14-Oct-16	5days	8	3	11	108,833.00	6-Oct-16; 19-Oct-16; 25-Oct-16; 24-Nov-16	JV000252 JV000266; PCV000841; PV000949
31	Training on " Development and Implementation of the EFEP 2016" in Malaysia (4-7 Oct)- PFMMP	To exchange experience w with Malaysia on Budget Formulation and Execution Cycle	Malaysia	GS-MEF	4-Oct-16	7-Oct-16	4days	15	3	18	8,213.76	24-Oct-16	JV000262
32	Training on Auditing PeopleSoft at IIA	To enhance capacity of GDIA Official on IT Auditing	Chigago, USA	GDIA	18-Oct-16	21-Oct-16	4days	4	0	4	(10,776.00)	24-Oct-16; 11-Nov-16; 12-Dec-16	JV000264; PV000984; PV001010
33	Study visit on MTEF	To cxchange experience on rationalization and process of preparation, connection policy to expense ceiling, facing issue and the solution.	Australia	GDEFPF/ GSC	17-Oct-16	19-Oct-16	3days	14	0	14	55,808.77	19-Oct-16; 1-Nov-16	PV000951; JV000271
34	Training on Strategic Management at NUS	To transforming strategic management to department w with effeciency and reality.	Singapore	GDSNAF	14-Nov-16	18-Nov-16	5days	1	0	1	7,501.18	8-Nov-16; 28-Nov-16; 2-Dec-16	PV000981; PV001001; JV000287
35	Training on leading communication in a challenging context at Ati	To be ready to exchange on FMIS system on PFM to Ministries and other departments	Cambridge, England	FMWG- GSC	31-Oct-16	8-Nov-16	9days	8	1	9	113,189.00	14-Oct-16; 11-Nov-16; 23-Nov-16; 5-Dec-16;	PV000944; PV000984; JV000280; PCV000851
36	Study Tour on monitoring and evaluation performance and budgeting reform at ISB	To exchange experience of PFM, controlling system, and evaluation reality to follow the internatioinal standard	Indea-DELI	GSC & MEF	20-Dec-16	23-Dec-16	4days	13	2	15	55,047.84	12-Dec-16; 27-Dec-16; 29-Dec-16	PV001025; JV000299; PV001041
37	Study visit on capital gain tax and personal income tax at Ministry of strategy and finance in Republic of Korea	To reinforce cooperation between tax authorities in both international and domestic tax matter	Republic of Korea	GDT	11-Dec-16	16-Dec-16	6days	7	1	8	22,631.00	19-Dec-16; 26-Dec-16	Pv001032; JV000296
38	Training on security aw areness for everyone at AKATI Consulting Group	To enhance capacity of GDIA Official on IT Auditing	Malaysia	GDIA	20-Dec-16	23-Dec-16	4days	4	0	4	11,577.45	11-Dec-16; 27-Dec-16; 30-Dec-16	PV001028; PV001041; JV000300
<b>Total International Training and Workshop (I)</b>											<b>1,632,065.38</b>		
<b>II) Local Mission</b>													
1	Mission to provinces	For the survey on Change Management and Business Process	PNH, KDL and BMC	ITD	24-Mar-14	29-Mar-14	6 days	6		6	630.00	21-Apr-14	JV00005
2	Mission to provinces	For the survey on Change Management and Business Process	PNH, KDL and BMC	GDNT	24-Mar-14	29-Mar-14	6 days	4		4	504.00	27-Jun-14	PV00027
3	Mission to provinces	For the survey on Change Management and Business Process	KPC and Kep	ITD	25-Aug-14; 01-Sep-14	27-Aug-14; 03-Sep-14	8 days	9	3	12	984.00	22-Aug-14; 29-Aug-14; 16-Sep-14	PCV00120; PCV00130; JV00012
4	Mission to provinces	Mission to provinces to follow up the efficiency of commercial bank services	KRT, RTK & ODM	GDNT	10-Nov-14	29-Nov-14	10 days	6	2	8	2,616.00	10-Nov-14; 04-Dec-14	PCV00200; JV00024

5	Mission to provinces	Mission to provinces to follow up the efficiency of commercial bank services	SR, PVH & MDKR	GDNT	1-Dec-14	20-Dec-14	10 days	6	2	8	2,614.60	02-Dec-14; 22-Dec-14; 31-Dec-14	PCV00223; PCV00234; PCV00236; JV00028
6	Mission to provinces	Mission to province for the study on Business Process and Training Need	Takeo	ITD	11-Mar-15	13-Mar-15	02days	7	2	9	820.00	2-Mar-15	PV000252
7	Mission to provinces	Mission to province on the rolling out official receipts to provincial departments	BTB and KPT	GDNS	19-Apr-15	30-Apr-15	9days	9	1	10	2,644.00	18-May-15	JV000050
8	Mission to provinces	Mission to Svay Rieng to attend dissemination workshop on National Administration Report Program	Svay Rieng Province	GSC	2-Sep-15	4-Sep-15	2days	3		3	286.00	11-Sep-15 14-Sep-15	JV000099 PCV000475
9	Mission to provinces	Mission to KKG, SHV, KPS, KCH, PST, Pailin, KRT, RTK, STG and Tbong Khmum Provinces for strengthening HRM	Varoius province , Cambodia	PD	15-Jul-15	9-Sep-15				40	6,986.00	14-Sep-15; 18-Sep-15 23-Sep-15	JV000100 PV000429 PV000440
10	Mission to provinces	Mission to PV and SVR Provinces (23 Aug-05 Sep 15) for IT training -GDNT	PV, SVR provinces	GDNT	23-Aug-15	5-Sep-15	10days	30	12	42	2,767.00	18-Sep-15	JV0000104
11	Mission to provinces	Mission Fee for driving ITD official to KPM, PVH, TKO & Kep Provinces (03-11 Sep 15)	I KPM, PVH, TKO & Kep Provinces	ITD	3-Sep-15	11-Sep-15	4days	2		2	433.00	18-Sep-15; 07-Sep-15	JV000103 PCV00469
12	Mission to provinces	Mission to KPC and KPM (12-25 July 2015) for IT training	KPC and KPM	GDNT						60	3,106.50	4-Aug-15	JV000075
13	Mission to provinces	Mission to Battambang provinces for attending for presentation on PFMRP in training work	BTB provicne	GSC				2	0	2	164.00	13-Aug-15	PCV000446
14	Mission to provinces	Mission to kampot ( 21-27 June,15) and Sihanouk province (28 June -4 July/2015 ) for IT training to provincial Department	Sihanouk province	GDNT	21-Jun-15	4-Jul-15	13days	41	20	61	3,142.00	22-Jul-15	PV000358
15	Mission to provinces	Mission to Takeo (20-25 Jul 2015) for monitoring the efficiency of commercial bank	Takeo province	GDNT	20-Jul-15	25-Jul-15	5days	4	1	5	1,104.00	31-Jul-15 13-Aug-15	JV000072 PCV000445
16	Mission to provinces	Mission to KPS an KKG (02-15 Aug 2015) for IT Training	KPS and KKG	GDNT	2-Aug-15	15-Aug-15	10days	32	12	44	2,674.50	21-Aug-15	JV000085
17	Mission to provinces	Mission to KCH and KPS (20-33 Aug 2015) for monitoring the efficiency of commercial Bank	KCH,KPS provinces	GDNT	10-Aug-15	22-Aug-15	10days	6	1	7	2,208.00	27-Aug-15	JV000087
18	Mission to provinces	Mission to Mondulkiri (29 Jul -01 Aug 15) for strengthening HRM	Mondulkiri province	PD	29-Jul-15	1-Aug-15	4days	3	2	5	780.00	28-Aug-15	JV000088
19	Mission to provinces	Mr.Huo Pov and Mr.Teng sokny driving ITD officials to KRT, STG, BMC & SRP, BTB, SHV, KKG	Varoius province , Cambodia	ITD	21-Aug-15	29-Aug-15		2		2	548.45	17-Aug-15 31-Aug-15	JV000090 PV000387
20	Mission to provinces	Mission to Pailin (17-29 May 2015), BMC & TKO, (01-12 Jun 15) and ODM (14-26 Jun 15)	Pailin, BMC , TKO and ODM	Non-Tax	17-May-15	26-Jun-15				20	7,576.00	9-Jul-15	JV000067

21	Mission to provinces	GSC deputy for presentation on Public Financial Management Reform Program in relating with National of the Public Administ	Siem Reap Province	GSC	5-Jul-15	7-Jul-15		2	0	2	164.00	7-Jul-15	PCV000408
22	Mission to provinces	Mission to Takeo, BTB and BMC, KCH for IT Training	Takeo, BTB, BMC	GDNT	13-Sep-15	7-Nov-15	22days	3		3	5,335.00	1-Oct-15, 28-Oct-15, 17-Dec-15	PV000447, JV000116, PV000553
23	Mission to province	Per diem for mission to TKO, KPT, Kep, SVR, PV, KDL, KPC BTB, BMC, Kg.Thom, PVH, ODM, SRP provinces strengthening HRM	TKO, KPT, Kep, SVR, PV, KDL, KPC, BTB, BMC, Kg.Thom, PVH, ODM, SRP	PD	5-Aug-15	28-Oct-15	96days	9	2	11	8,385.00	07-Oct-15, 19-Oct-15, 28-Oct-15, 05-Nov-15, 07-Dec-15	PV000451, JV000113, JV000117, PV000490, PV000527
24	Mission to province	Mission to build wall point and setup PC, Printer, Scanner for Provincial Treasuries	All provinces	ITD	29-Nov-15	13-Feb-16	73days	14		14	32,106.00	28-Dec-15; 22-Jan-16; 15-Feb-16; 05-Apr-16; 08-Apr-16; 18-Apr-16; 19-Sep-16; 19-Sep-16; 27-Sep-16; 27-Sep-16; 13-Oct-16; 17-Oct-16; 11-Nov-16; 17-Nov-16; 24-Nov-16; 5-Dec-16; 9-Dec-16	JV000144; JV000159; JV000171; PV000676; PCV00622; JV000188; PCV000764; PCV000765; PCV000778; PCV000779; PCV000795; PCV000796; PCV000799; PCV000821; PCV000830; PCV000831; PCV000842;
25	Mission to province	Mission for on-site support and on the job training for Provincial Treasuries related FMIS go live	All provinces	ITD	4-Jan-16	29-Jan-16	22days	26	7	33	33,708.00	09-Feb-16, 22-Apr-16	JV000167; JV000192
26	Mission to provinces	Mission to RTK and STG for IT Training	RTK and STG	GDNT	15-Nov-15	5-Dec-15	14days	3		3	2,600.00	11-Jan-16	JV000156
27	Mission to provinces	Mission to Per diem for mission to SRP and PST for IT training for PTs	RTK and STG	GDNT	20-Nov-15	23-Jan-16	14days	3		3	2,544.00	15-Feb-16	JV000172
28	Mission to provinces	Mission to support help desk, remote assistance, and computer maintenance related FMIS support	All provinces	ITD	8-May-16	9-Jul-16	69days	14	5	19	16,486.00	18-May-16; 30-May-16; 30-May-16; 13-Jun-16; 15-Jun-16; 28-Jun-16; 30-Jun-16; 01-Jul-16; 14-Jul-16; 14-Jul-16; 14-Jul-16	JV000198, JV000203, JV000205; JV000208; JV000213; JV000214; JV000215; PV000796; JV000219; JV000220; JV000221;
29	Mission to provinces	Mission to province regarding Construction Data Extension and Management	All provinces	GDEPPF	21-Aug-16	1-Sep-16	11days	12	3	15	3,402.50	02-Sep-16;	JV000239;

30	Mission to provinces	Mission on follow ing up & evaluation the effectiveness of commercial bank service to PTs	RTK and MDK	GDNT	20-Sep-16; 4-Oct-16	23-Sep-16; 7-Oct-16	4days; 4days	3 3	2 2	5 5	2,270.00	14-Oct-16	JV000255
31	Mission to provinces	Mission on TOFE/GFS sub national level	SHV	GDEFPF	22-Aug-16; 12-Sep-16	29-Aug-16; 19-Sep-16	8days; 8days	4 5	2 1	6 6	4,122.00	14-Oct-16	JV000259
32	Mission to provinces	Mission on construction data extension & management at provincial level (session 2)	Kampot, SHV, KCM, KTM	GDEFPF	22-Sep-16; 12-Sep-16	28-Sep-16; 19-Sep-16	8days; 8days	4 5	1 0	5 5	3,095.00	24-Oct-16	JV000260
33	Mission to provinces	Mission to Kampot, Kep, KCM and BTB for prepairing the hotels corporate agreement	Kampot, Kep, KCM, BTB	GSC	15-Oct-16	22-Oct-16	8days	3	0	3	960.00	2-Nov-16	JV000272
34	Mission to provinces	Mission on follow ing up & evaluation the effectiveness of commercial bank service to PTs	OMC, PVH	GDNT	26-Oct-16; 2-Nov-16	28-Oct-16; 4-Nov-16	3days; 3days	3 3	2 2	5 5	1,990.00	16-Nov-16	JV000273
35	Mission to provinces	Mission on management of gambling equipment & rules of games	SHV, Pailin and BMC	GDFI	21-Oct-16	22-Oct-16	2days	15	3	18	2,604.00	16-Nov-16	JV000276
36	Mission to provinces	Mission on construction data extension & management at provincial level (session 3)	SR, BMC, BTB and Pailin	GDEFPF	27-Oct-16; 03-Nov-16	2-Nov-16; 9-Nov-16	7days; 7days	9	1	10	3,056.00	18-Nov-16	JV000277
37	Mission to provinces	Mission on follow ing up & controlling the implementation PFM	Pursat	GSC	7-Nov-16	7-Nov-16	1day	5	0	5	410.00	17-Nov-16	PCV00830
38	Mission to provinces	Mission on follow ing up & evaluation the effectiveness of commercial bank service to PTs	KKG province	GDNT	22-Nov-16	25-Nov-16	4days	3	2	5	1,070.00	28-Nov-16	JV000283
39	Mission to provinces	Mission on preparing the Hotel corporate agreement	SHV province	GSC	9-Dec-16	9-Dec-16	1day	3	0	3	246.00	8-Dec-16	PCV000856
40	Mission to provinces	Mission on preparing the Hotel corporate agreement	Siem Reap Province	GSC	22-Dec-16	23-Dec-16	2days	3	0	3	348.00	20-Dec-16	PCV000868
<b>Total Local Mission (II)</b>											<b>167,489.55</b>		
<b>III) Local Training, Workshop and Retreat</b>													
1	SCS Retreat and Project Orientation Workshop	1) Define mission/goal, rules, discipline, performance evaluation, action plan and budgeting of GSC 2) Improve understanding on procurement and operations under Bank's Guideline and Procedure	Rock Royal Hotel, Kep Province	GSC	17-Feb-14	20-Feb-14	4 days	13	5	18	4,609.80	24-Mar-14	PV00002
2	2nd GCS Retreat	1) Define mission/goal, rules, discipline, performance evaluation, action plan and budgeting of GSC	Nataya Resort, Kampot	GSC	22-Jan-15	24-Jan-15	2days	20	4	24	2,716.82	2-Feb-15 09-Feb-15	PV000220 JV000031
3	FMIS Induction Workshop, Change Mgt. Training, FMIS Invisioning Workshop	To introduce the important of FMIS Treasury System and call for support and participation from related agencies	ITD Meeting Room, MEF	ITD	11-Apr-14	23-Apr-14	6 days	43	15	58	5,135.00	8-May-14	JV00006
4	Training program on Program Budgeting and Budget Entity (4 Sessions)	1) Improve capacity of Trainers of Trainees 2) Improve capacity of budget officials from 15 LMs to be full program budgeting in 2016	Le Royal and Sunw ay Hotels		13-Oct-14	28-Oct-14	8 days			935	64,033.94	17-Oct-14; 30-Oct-14; 18-Nov-14; 27-Nov-14; 27-Nov-14; 27-Nov-14	PV000127; PCV00190; PV000149; PV000158; PV000159; JV000020

5	Training on Cash Management planning	1) To ensure efficiency and effectiveness of cash management planning 2) To monitor national revenue and expenditure	Tonle Bassac Restaurant	GDNT	18-Dec-14	19-Dec-14	2 days			120	2,360.00	17-Dec-14; 26-Dec-14 06-Jan-15	PV000172; PV000187 PV000188
6	Workshop on Internal Audit Report standard	Enhance capacity of Internal Auditors in preparing standard report for LMs and public enterprises	Kampot Province	GDIA	11-Nov-14	12-Nov-14	2 days			115	21,063.19	13-Nov-14; 28-Nov-14; 01-Dec-14;	PV000146; JV00021; PV000160
7	Training on Guideline for the Conduct of Pilot-Risk Based Audit	Training officials from Interior Ministry	GDIA-MEF	GDIA	16-Dec-14	19-Dec-14	4 days			25	642.30	17-Dec-14; 29-Dec-14	PV000172; JV00026
8	Training on Guideline for the Conduct of Audit Assurance Assignment	Training officials from MCS, MoI, NBC, MCFA, MoT, MoWRAM, MoSALVY & MNASRL	GDIA-MEF	GDIA	12-Jan-15 26-Jan-15 9-Feb-15	15-Jan-15 29-Jan-15 12-Feb-15	12days			60	1,588.00	19-Jan-15 06-Mar-15	PV000202 JV000037
9	Workshop on " Audit IT Application"	To provide the participants on vital of software audit program, IT monitor system, Ongoing audit program system, IT structure of auditing and audit on FMIS system.	Himawari Hotel	GDIA	5-Feb-15	6-Feb-15	02days	97	19	116	7,679.55	24-Feb-15 27-Feb-15 02-Mar-15 20-Mar-15	JV000034 PV000232 PV000233 PV000242 PV000255
10	organizing 4 more session on conduct of Audit Assurance assignment	Office stationery for GDIA organizing 4 more session on conduct of Audit Assurance assignment from May- August 2015	Phnom Penh,	GDIA							325.28	27-May-15	PV000310
11	Guideline for conduct of Pilot Risk Based Audits	Training on Guideline for conduct of Pilot Risk Based Audits	MEF, Cambodia	GDIA	25-May-15	20-Aug-15	19days	259	65	324	1,649.00	7-Sep-15	JV00097
12	Workshop on Taxation Provision Dissemination	Taxation Provision Dissemination	Intercontinental Hotel	Legal Affairs Council	14-Oct-14	14-Oct-14	1 day	218	25	243	7,914.68	16-Oct-14; 22-Oct-14; 24-Oct-14; 30-Oct-14	PV00126; PV00141; PV00142; JV00017
13	Public Forum of Financial Management Law 2015	Public Forum of Financial Management Law 2015 of MEF on 22 December 2014	MEF Meeting Rooms	MEF	22-Dec-14	22-Dec-14	1days			125	210.50	15-Jan-15 09-Feb-15	PCV000259 PCV000288
14	Mr. Heang Soyaro, GSC Specialist, attending training on Public Relation	Providing the use of effective Public Media, the power of media, writing strategies, News analyst strategies and Reporting strategies.	American Institute, Phnom Penh	GSC	7-Mar-15	29-Mar-15	8days	1		1	150.00	27-Feb-15	PCV000310
15	Enhance the capacity of trainers of training	Meeting room Packages for BFD organizing training to enhance the capacity of trainers of training	Intercontinental Hotel	BFD	26-Mar-15	27-Mar-15	2days			25	1,812.35	10-Apr-15 20-Apr-15	PV000279 PV000282
16	Meeting room Packages for BFD	Meeting room Packages for BFD organizing training on PB and BE on 04-05 and 07-08 May 2015	Intercontinental Hotel	BFD	4-May-15	8-May-15	4days			550	25,920.00	2-Jun-15	PV000315

17	Training on BE & PB	Training on Budget Entity and Program Budgeting	Le Royal Hotel , Phnom Penh	GDMEF	25-May-15	26-May-15	2days			120	7,800.40	4-Jun-15 17-Jun-15	JV000055 PV000326
18	Meeting to review the progress of budget Strategic Plan Formulation	Meeting to review the progress of budget Strategic Plan Formulation	Golden Sand Hotel , Sihanouk province	GDSNAF	20-Mar-15	21-Mar-15	2days			30	5,139.80	7-Apr-15 8-Apr-15 9-Apr-15	PV000276 JV000043 PCV000336
19	Budget strategies Plan Regional Training for Sub-National Administration	Workshop on Budget strategies Plan Regional Training for Sub-National Administration at Svay Rieng , Siem Reap and Preah Sihanouk province, Kratie and Battambang province	Svay Rieng , Siem Reap and Preah Sihanouk province, Kratie and Battambang province	GDSNAF	5-May-15	11-May-15	3days	181	44	225	14,221.52	29-May-15 02-June-15	JV000053 PV000319 PCV000378
20	Consultative workshop on Budget Strategies Plan for sub-national Administration	Consultative workshop on Budget Strategies Plan for sub-national Administration on 07 April 2015	Sunway Hotel , Phnom Penh	GDSNAF	7-Apr-15	7-Apr-15	1days	167	18	185	16,714.87	10-Apr-15 30-Apr-15 05-May-15	JV000049 PV000279 PV000288
21	PFM Annual Reviews 2014	PFM Annual Reviews 2014	Sokha Hotel , Phnom Penh	GSC	21-May-15	22-May-15	2days	300	100	400	44,073.87	29-May-15 17-June-15 8-Jul-15	JV000054 PV000324 PV000325 PV000326 JV000065
22	Public Forum on Macro Economy and budget Plan 2016	Forum on Macro Economy and budget Plan 2016, MEF on April 07, 2015- interpretation fee, Photocopies documents fee and Earphone rental	MEF-Phnom Penh	MEF	7-Apr-15	7-Apr-15	1day				269.46	9-Apr-15 10-Apr-15 24-Apr-15	PCV000338 PCV000339 PCV000346
23	Ms. Chap Sovannara, Official of IT Department	Training on FMIS Training of trainer conducted on 25-26 May 2015	MEF-Phnom Penh	ITD	25-May-15	26-May-15	2days				540.00	17-Jun-15	PV000331
24	GDT workshop on PFMRP and Medium Term Revenue Mobilization strategy (7 Sessions) for Central Level	GDT workshop on PFMRP and Medium Term Revenue Mobilization strategy (7 Sessions) for Central Level	Phnom Penh,	GDT	6-Aug-15	19-Aug-15	7days			3773	33,785.52	12-Aug-15 03-Sep-15 23-Sep-15 17-Sep-15 28-Sep-15 05-Oct-15	PCV000443 PV000411, PCV000479 PV000426 PV000442 JV000108
25	ITD Retreat	ITD retreat at Sihanouk Ville on 24-25 August 2015	Sihanouk Ville, Cambodia	ITD	24-Aug-15	25-Aug-15	2days	18	5	23	4,950.00	7-Sep-15 11-Sep-15 07-Sep-15	PV000421 JV000096 PCV00470
26	UAT Training	Two coffee break and one buffet lunch for training program on UAT2 on 28 August 2015	MEF, Cambodia	ITD	28-Aug-15	28-Aug-15	1day	25	6	31	480.00	14-Sep-15	PV000422
27	UAT Training	FMIS User Acceptance Test 2	MEF, Cambodia	ITD	31-Aug-15	18-Sep-15	15days	35	15	50	672.00	29-Sep-15	JV000105
28	1) Sunway Hotel Phnom Penh. 2) Ms. Chap Sovannara, ITD official	Organizing 4 sessions of training program on Basic PC skills (03-26 August 2015 )	Phnom Penh, Cambodia	ITD	3-Aug-15	26-Aug-15	17days	52	50	102	23,552.00	3-Sep-15	PV000409 JV000093



29	Exchange experience with Singapore regarding Performance review and Evaluation	Office stationery for EFI's meeting to exchange experience with Singapore regarding Performance review and Evaluation on 20 August 2015	Phnom Penh, Cambodia	EFI	20-Aug-15	20-Aug-15	1day			25	322.60	31-Aug-15 1-Sep-15	JV00091 PV000442
30	TOT training on "Budget Entity" and Program Budget Execution	Office stationery EFI organizing TOT training on "Budgeting Entity" and Program Budgeting Execution"	Phnom Penh, Cambodia	EFI						125	325.50	17-Sep-15	PV000426
31	Procurement clinic and SFMM workshop	Procurement clinic and SFMM workshop (05-07 August 2015)	Sihanouk province, Cambodia	GSC	5-Aug-15	7-Aug-15	3days	59	31	90	25,248.57	21-Aug-15 26-Aug-15 19-Aug-15	JV000086 PV000400 PV000390
32	Training on BE and PB	Meeting room packages for training on BE and PB conducted by GS-MEF (25-26 May 2015)	Phnom Penh, Cambodia	GS-MEF	25-May-15	26-May-15	2days			107	5,706.00	7-Jul-15	PV000345
33	IT Department official - Mrs. Chap Sovannara	FMS Super User Go-Live 2 training (20-30 July 2015 )	MEF-Cambodia	ITD	20-Jul-15	30-Jul-15	10days	40	10	40	8,542.00	12-Aug-15 17-Aug-15 18-Aug-15	JV000079 PV000384 PCV000453
34	IT Department official - Mrs. Chap Sovannara	FMS Go-Live Stage 1 on 20 July 2015- Interpretation services , printing 300 units of bags, Chair rental	MEF-Cambodia	ITD	20-Jul-15	20-Jul-15	1day			330	3,160.44	31-Jul-15 4-Aug-15 11-Aug-15 13-Aug-15 17-Aug-15	PV000371 PV000372 PV000382 JV000073 PCV00444
35	PFM Bulletin	Printing 300 units of PFM Bulletin	MEF-Cambodia	GSC							690.00	11-Aug-15	PV000372
36	26 workshop on PFMRP and RMS (2014-2018) for provincial Level	Increasing awareness among tax payers and tax officers about the norm of tax declaration	All provinces	GDT						3824	123,292.72	19-Oct-15, 20-Oct-15, 05-Nov-15, 05-Nov-15, 13-Nov-15, 13-Nov-15, 27-Nov-15, 27-Nov-15, 30-Nov-15, 30-Nov-15, 27-Nov-15, 07-Dec-15, 09-Dec-15, 15-Dec-15, 16-Dec-15, 18-Dec-15, 18-Dec-15, 23-Dec-15, 28-Dec-15, 28-Dec-15 and others	JV000114, PV000468, PV000486, PV000488, PV000503, PCV00515, PV000525, JV000127, JV000129, PCV00519, PV000525, PV000532, PV000540, PV000548, JV000142, PV000555, PV000556, PV000561, PV000566, JV000142 and others
37	Consultation workshop of LAD	To get input for Legal Lexicon	Phnom Penh	LAD	23-Sep-15	23-Sep-15	1day			287	10,614.88	05-Oct-15, 09-Oct-15, 14-Oct-15, 16-Oct-15, 23-Aug-16	PV000450, PV000455, PV000456, JV000111, CRV000102

38	Workshop on introduction to performance audit	Workshop on introduction to performance audit	Siem Reap	GDIA	6-Oct-15	7-Oct-15	2days			135	27,191.10	09-Oct-15, 02-Nov-15, 10-Nov-15, 16-Nov-15, 19-Nov-15, 23-Nov-15, 07-Dec-15, 28-Dec-15	PV000455, PV000480, PV000495, JV000122, PV000513, PV000519, PCV00523, PV000567
39	Workshop on the strengthening of Ownership on Public Financial Management Reform	Workshop on the strengthening of Ownership on Public Financial Management Reform	Phnom Penh	GSC	30-Sep-15	30-Sep-15	1day	299	55	354	19,744.32	08-Oct-15, 19-Oct-15, 23-Nov-15	PV000454, JV000112, PV000519
40	Sunway Hotel Phnom Penh	Coffee Break and Buffet Lunch for FMS User Acceptance Test training scheduling from 31 August - 18 September 2015	MEF, Cambodia	ITD	31-Aug-15	18-Sep-15	15days	35	15	50	7,020.00	2-Nov-15	PV000477
41	Internal Meeting on CAP3 Book	To finalize the preparation of CAP3 and CAP3 Book	Kampot Province	GSC	29-Oct-15	1-Nov-15	2days	24	2	26	3,192.00	03-Nov-15, 04-Nov-15, 27-Nov-15	PV000483, JV000118, PV000523
42	Seminar on "Public Financial Management Reform of China Experience"	Knowledge sharing among other country regarding PFM Reform	Siem Reap, PNH, and China	EFI	19-Oct-15; 25-Jan-16	22-Oct-15; 29-Jan-16	7days	40	6	46	6,024.00	05-Nov-15; 16-Nov-15; 30-Nov-15; 07-Dec-15; 15-Feb-16;	PV000486; PV000508; JV000131; PV000535; JV000173
43	Personnel Department organizing retreat at Sihanouk Ville (21-23 Oct 2015)	PD Retreat at Sihanouk Ville	Sihanouk Ville, Cambodia	PD	21-Oct-15	23-Oct-15	3days	5	22	27	6,369.63	05-Nov-15, 08-Dec-15, 15-Dec-15	PV000489, JV000135, PV000548
44	Training on M & E of RMS 2014-2018 on 23 Oct 2015	Training on M & E of RMS 2014-2018 on 23 Oct 2015	Siem Reap	GDEFPF	23-Oct-15	23-Oct-15	1day	19	21	40	5,121.00	05-Nov-15, 10-Nov-15, 11-Nov-15	PV000491, PV000496, JV000121
45	Workshop on PEFA	Dissemination of PEFA Report among all stakeholder	Phnom Penh	GSC	21-Oct-15	21-Oct-15	1day	112	17	129	9,281.65	10-Nov-15, 27-Nov-15, 07-Dec-15, 7-Dec-15, 15-Dec-15	PV000495, PV000524, PCV00526, PV000530, PV000548
46	Training on Program Budgeting Execution for 15 LMs for 3 Sessions	To build the capacity of Budget Officer regarding the Program Budgeting Formulation	Phnom Penh	GDB	02-Nov-15, 05-Nov-15, 16-Nov-15	03-Nov-15, 06-Nov-15, 17-Nov-15	2days	56	176	232	24,001.20	16-Nov-15, 20-Nov-15, 23-Nov-15, 14-Dec-15, 15-Dec-15, 25-Jan-16	PV000515, JV000123, PV000520, PV000547, PV000548, PV000596
47	Retreat of General Secretariat-MEF on GDAP3	Retreat of General Secretariat-MEF on GDAP3	Kep	GS-MEF	6-Nov-15	7-Nov-15	2days	14	59	73	12,484.33	18-Nov-15, 15-Dec-15, 16-Dec-15, 30-Dec-15	JV000124, PV000548, PV000551, PCV00543
48	Training on "Budget Entity and Program Budget Execution	ToT Training on "Budget Entity and Program Budgeting Execution" from 21 Sept-14 Oct 2015	Phnom Penh	EFI	21-Sep-15	14-Oct-15	15days	5	21	26	4,700.00	30-Nov-15	JV000130

49	Training on TOFE/GFS at Siem Reap Province on 16 Nov 2015	Training on TOFE/GFS at Siem Reap Province on 16 Nov 2015	Siem Reap	GDEFPF	16-Nov-15	16-Nov-15	1day	9	43	52	6,789.00	08-Dec-15, 16-Dec-15, 17-Dec-15	JV000134, PCV00533, PV000552
50	Workshop on the strengthening of legal document compliance of public procurement and consultation workshop on standard bidding documents	To disseminate legal document compliance and to get input for Standard Bidding Document	Phnom Penh	GDPP	18-Dec-15	23-Dec-15	2days			423	11,003.90	28-Dec-15, 28-Dec-15, 15-Jan-16, 28-Jan-16	PV000565 PV000569 PV000588, JV000163
51	FMIS related training	Organizing workshop on Champion and Change Agent Network	Phnom Penh	ITD	25-Dec-15	25-Dec-15	1day			43	2,460.00	30-Dec-15, 30-Dec-15	PV000570 JV000147
52	FMIS related training	Training on FMIS End User Session 1: 30 Nov-11 Dec 2015 and Session 2:14-24 Dec 2015, Session 3: 28-29 Dec 15 & Session 4: 30-31 Dec 15; Session 5: 01-11 Feb 16	Phnom Penh	ITD	30-Nov-15	31-Dec-15	30days			152	76,186.00	16-Dec-15; 30-Dec-15; 28-Jan-16; 02-Feb-16; 12-Feb-16; 29-Mar-16	JV000138; JV000150; JV000162; PV000604; JV000170; PV000672
53	Training on Cash Management planning	1) To ensure efficiency and effectiveness of cash management planning 2) To monitor national revenue and expenditure	Phnom Penh	GDNT	24-Dec-15	25-Dec-15	2days			31	1,770.12	30-Dec-15, 02-Feb-16, 08-Feb-16	JV000148 PV000604 PV000612
54	Consultation Meeting on Accounting Standard	Lesson learn from French experts as an input for improving the current standard	Phnom Penh	GDNT	13-Dec-15	17-Dec-15	3days	5	14	19	1,635.00	30-Dec-15	JV000149
55	Training on Revenue-Expenditure Forecasting	To improve inhouse capacity regarding Revenue-Expenditure Forecasting	Sihanouk Ville, Cambodia	GDEFPF	19-Dec-15	19-Dec-15	1day	18	25	43	5,340.40	30-Dec-15, 11-Jan-16, 15-Jan-16, 8-Apr-16	JV000151 PV000580 PV000587 PV000612
56	Workshop on MEFinfo Database	Workshop on MEFinfo Database	Monduliri	GDEFPF	26-Dec-15	27-Dec-15	2days	12	31	43	8,991.20	30-Dec-15, 11-Jan-16, 12-Jan-16, 08-Apr-16	JV000152 PV000581 PV000582 PV000612
57	3rd GSC Retreat	Update GSC Vision and Annual Action Plan 2016	Siem Reap	GSC	7-Jan-16	8-Jan-16	2days	23	2	25	3,722.50	22-Jan-16; 15-Feb-16; 18-Feb-16	JV000160; PV000621; PV000627;
58	15 GDNT Officials Attend Workshop on 1) Essential Skills for Leading & Empowering People and 2) Training of Trainer	To improve capacity of GDNT official in Leadership and Management	Minset & Entrepreneur Center	GDNT	30-Jan-16	14-Feb-16	6days	1	14	15	8,700.00	3-Feb-16	PV000602
59	Training program on Program Budgeting and Budget Entity (4 Sessions)	1) Improve capacity of Trainers of Trainees 2) Improve capacity of budget officials from 15 LMs to be full program budgeting in 2016	Le Royal and Sokha Hotel, Phnom Penh	GDB	15-Feb-16	26-Feb-16	9days			1200	89,401.00	10-Mar-16; 22-Mar-16; 05-Apr-16; 06-Apr-16; 11-Apr-16; 26-Apr-16;	JV000175; PV000660; PV000677; PV000688; PV000695; PV000707;
60	Meeting on the preparation of BSP 2017-2019 at SHV	To ensure consistency of budget execution and budget formulation by focusing on how to link to Policy Objective, Program, Activity and Indicator	Independent Hotel, Sihanouk province	GS-MEF	28-Mar-16	30-Mar-16	3days			212	40,229.00	22-Apr-16; 27-Apr-16; 26-Apr-16; 18-May-16	JV000191; PV000710; PV000708; PV000740

61	Training on Petty Cash Advance Procedure for Program Budgeting	To disseminate Guideline on Petty Cash Advance Implementation for Financial Staffs from General Departments of MEF	EFI, Phnom Penh	EFI	1-Feb-16	3-Feb-16	3days	37	26	63	2,339.49	01-Apr-16; 06-Apr-16	PV000675; PV000688;
62	Training Program on Budget Execution Procedure	To increase awareness on Program Budgeting Execution for officials from provincial departments who involved in inspecting and auditing activity; Session 1: 10-11 Mar 2016; Session 2: 16-17 Mar 2016; Session 3: 24-25 Mar 2016)	Phnom Penh Hotel, Sunway Hotel, Cambodiana Hotel	EFI	10-Mar-16	25-Mar-16	6days	239	101	340	15,381.25	06-Apr-16; 22-Apr-16; 29-Apr-16; 29-Apr-16	PV000688; JV000189; PV000716; PV000717; PV000718
63	3 Sessions of Training on Petty Cash Advance Procedure for Program Budgeting	To disseminate Guideline on Petty Cash Advance Implementation for officials from provincial departments; Session 1: 28-31 Mar 2016; Session 2: 02-05 May 2016; Session 3: 16-19 May 2016	Battambang, Siem Reap and Kg. Chhnang	EFI	28-Mar-16	19-May-16	12days	296	159	455	61,281.55	25-Apr-16; 29-Apr-16; 26-May-16; 13-Jun-16; 15-Jun-16; 24-Jun-16	PV000706; PV000719; PV000748; JV000211; PV000773; PV000790
64	CAP3 Launching and Annual Review 2015 of PFMRP	1) To disseminate Consolidated Action Plan for PFMRP-Stage 3; 2) To review PFMRP implementation in Year 2015	Sofitel Poketra, Phnom Penh	GSC	21-Mar-16	22-Mar-16	2days				75,228.35	06-Apr-16; 07-Apr-16; 07-Apr-16; 11-Apr-16; 12-Apr-16; 27-Apr-16; 29-Apr-16; 11-Apr-16; 24-Jun-16	PV000690; PV000692; PV000693; JV000187; PV000697; PV000711; PV000715; JV000187; PV000791
65	ToT and Regional Training on BSP for SNAs	1) To raise awareness on BSP Concept 2) to improve understanding on the determination of indicators, on the BSP formulation 3) Introduce about M & E Session 1: Training in SHV 10-11 May 16; Session 2: Training in SRP on 18 May 16; Session 3: Training in Kratie on 23 May 16; Session 4: Training in BTB on 26 May 16; Session 5: Training in SHV on 30 May 16	Phnom Penh, Siem Reap, Kratie, Battambang, and Sihanouk Ville	GDSNAF	10-May-16	30-May-16	6days	267	90	357	44,256.14	27-May-16; 30-May-16; 10-Jun-16; 10-Jun-16; 10-Jun-16; 10-Jun-16; 13-Jun-16; 24-Jun-16	PV000749; JV000204; PV000758; PV000759; PV000760; PV000761; JV000209; PV000791;
66	Training Program on Public Procurement for BE from LMs	Enhance awareness and capacity of BE from LMs on Rule and Regulation of Public Procurement Session 1: 04-07 Apr 2016; Session 2: 25-28 Apr 2016	Phnom Penh Hotel, Cambodia	GDPP	4-Apr-16	28-Apr-16	8days	266	94	360	37,794.05	25-May-16; 27-May-16; 02-Jun-16; 24-Jun-16	PV000746; JV000202; PV000750; PV000790
67	Consultation Workshop on FMIS Stage 2	To introduce the successful launch and rolling out of FMIS Stage 1 and to get input for FMIS Stage 2	Sokha Hotel, Phnom Penh	ITD	26-May-16	26-May-16	1day			125	4,327.40	27-May-16; 13-Jun-16; 24-Jun-16; 15-Jun-16;	JV000201; PV000762; PV000791; PV000770
68	Awareness Workshop on PFMRP	To increase awareness on PFMRP for Public Sector, particularly for Union of Youth Federations of Cambodia	Phnom Penh Hotel, Phnom Penh	GSC	31-May-16	31-May-16	1day	584	277	861	28,890.55	16-Jun-16; 16-Jun-16; 16-Jun-16; 24-Jun-16	PV000775; PV000776; PV000777; PV000791

69	Dissemination workshop on the effectiveness of legal provision implementation (Session 1)	Increase awareness on Legal Provisions of MEF for Sub National Administration in the areas of PFM Reform, Budget Framework, Procurement Procedure, the Role of Public Accountant and State Property Management	Battambang	LAD-GS MEF	5-May-16	6-May-16	2days			400	29,164.00	2-Jun-16	JV000206
70	Dissemination workshop on FMM, PM, and BE Monitoring	1) To increase awareness of FMM and PM under PFMRF and 2) to monitor budget execution of GDs	Sihanouk Ville, Cambodia	GSC	5-Aug-16	6-Aug-16	2days	70	18	88	11,094.00	16-Aug-16; 25-Aug-16	JV000231; PV000864
71	FMIS End User Training for PTs (to be Trainers)	Training on FMIS Modules for end users to be trainers	FMIS Training Room	FMWG	7-Aug-16	3-Sep-16	20days	51	24	75	53,692.58	12-Sep-16; 20-Sep-16; 20-Sep-16	JV000240; PV000905; PV000906
72	Retreat on FMIS Stage 2	1) Find way to respond to the challenges in FMIS Phase 1 2) Finalize draft FMIS Phase 2 Plan	Angkor Paradise, Siem Reap	FMWG	22-Sep-16	24-Sep-16	3days	17	10	27	4,500.00	29-Sep-16;	JV000245
73	10 Sessions Training on DM Administration Budget Plan 2017	To increase awareness of Sub National Administration on the budget formulation and execution	Tonle Bassac Restaurant, Phnom Penh	GDSNAF	8-Sep-16	21-Sep-16	10days	646	200	846	44,955.00	14-Sep-16; 22-Sep-16; 26-Sep-16	PV000898; JV000243; PV000921
74	Accounting training	Accounting training at CAMED Business School (F1 & F3)	Phnom Penh	GDEFPF	1-Jul-16	31-Dec-16	Program	5	0	5	1,790.00	7-Aug-16	PV000809
75	Training on Budget Execution	Training program on Budget Execution for Line Ministries	Kg. Chhnang, Ratanakiri	EFI	18-Jul-16; 08-Aug-16	21-Jul-16; 11-Aug-16	10days				28,762.77	28-Jul-16; 15-Aug-16; 15-Aug-16; 23-Aug-16	PV000830; PV000849; PV000851; PV000863
76	Dissemination workshop on the effectiveness of legal provision implementation (Session 2)	Increase awareness on Legal Provisions of MEF for Sub National Administration in the areas of PFM Reform, Budget Framework, Procurement Procedure, the Role of Public Accountant and State Property Management	Sihanouk Ville, Cambodia	LAD-GS MEF	5-May-16	6-May-16	2days	191	49	240	22,219.00	14-Sep-16; 14-Sep-16; 14-Sep-16	PV000896; PV000897; PV000898
77	Retreat on FMIS Stage 2	1) Find way to respond to the challenges in FMIS Phase 1 2) Finalize draft FMIS Phase 2 Plan	Angkor Paradise, Siem Reap	FMWG	22-Sep-16	24-Sep-16	3days	17	10	27	2,678.00	3-Oct-16	PV000925; PV000926
78	Training on CCNA, Oracle database 11g SQL-fundamental and 11g Administration	To enhance the capacity in implementing FMIS GDAP3 efficiency.	Sunrise Institute Co., Ltd	GDIA				4	0	4	6,514.00	10-Oct-16	PV000933
79	Dissemination workshop on PFM	Increase the awareness on PFM to officials under MOEYs	Kampot Province	GSC	10-Oct-16	11-Oct-16	2days	12	2	14	1,392.00	14-Oct-16	JV000253
80	Training on banking system and monetary statistics	To enforcement specialist capacity on cambodian banking management system and the relationship of bank sector to other sectors.	Siem Reap Province	GDEFPF	5-Oct-16	6-Oct-16	2days	12	7	19	3,594.93	14-Oct-16; 2-Nov-16; 21-Nov-16	JV000254; PCV000815; PV000989
81	Training on IT to PTs	Increase the awareness of IT to PTs's officers	SR, BMC, SHV and KKG	GDNT	5-Sep-16	14-Oct-16	20days	71	22	93	6,436.00	24-Oct-16; 24-Nov-16	JV000263; PCV000837
82	Training on Budget Execution	Training program on Budget Execution for Line Ministries (session 5)	KCM, RTK, Kampot	EFI	18-Jul-16	29-Sep-16	12	394	162	556	19,904.40	17-Oct-16; 25-Oct-16; 23-Nov-16; 28-Dec-16	PV000946 JV000265; PV000990; PV001043

83	Dissemination workshop on the effectiveness of legal provision implementation (Session 2)	Increase awareness on Legal Provisions of MEF for Sub National Administration in the areas of PFM Reform, Budget Framework, Procurement Procedure, the Role of Public Accountant and State Property Management	SHV	LAD	25-Aug-16	26-Aug-16	2days	191	49	240	31,840.00	31-Oct-16	JV000269
84	Training on DM Administration Budget Plan 2017	To increase awareness of Sub National Administration on the budget formulation and execution	Tonle Bassac Restaurant, Phnom Penh	GDSNAF	7-Nov-16	8-Nov-16	2days	311	89	400	25,108.40	11-Oct-16; 11-Nov-16; 16-Nov-16	PCV000793; PV0001000; JV000275; PV000983
85	Dissemination workshop on stamp tax collection	To improve understanding on stamp tax procedure	Rock Royal Hotel, Kep Province	GDT	20-Jul-16	20-Jul-16	1day				360.00	3-Nov-16	PV000969
86	PFM Bulletin	Printing 330 units of PFM Bulletin for dissemination	Universities in Cambodia	GSC							990.00	7-Nov-16; 6-Dec-16	PV000986; PV001007
87	Training workshop on Law on integrated management and commercial gambling resort	Dissemination and collection all the point for preparation Law on integrated management and commercial gambling resort	Phnom Penh Sokha Hotel	GDFI	19-Oct-16	19-Oct-16	1day	165	15	180	6,023.20	11-Nov-16; 17-Nov-16; 16-Dec-16	PV000983; PCV000827; PV001029
88	Dissemination workshop on tax payment culture and PFM for region 1	To improve the efficiency working to all TD branches and tax culture payment to all tax payers	TBK province	GDT	7-Oct-16	7-Oct-16	1day	75	14	89	5,446.59	17-Oct-16; 11-Nov-16; 28-Nov-16	PV000945; JV000278; PV000983;
89	Dissemination workshop on tax payment culture and PFM for region 2 and 3	To improve the efficiency working to all TD branches and tax culture payment to all tax payers	SR and BTB	GDT	28-Oct-16; 4-Nov-16	28-Oct-16; 4-Nov-16	1day 1day	430	188	618	18,274.27	11-Nov-16; 21-Nov-16; 23-Nov-16	PV000983; PV000989; JV000279; PV000991
90	Training on accountancy and budget entity (session 1)	To provide the acknowledgement to GDCEs officers	GDCE	GDCE	24-Oct-16	26-Oct-16	3days	182	57	239	9,495.40	23-Nov-16	JV000281
91	Dissemination workshop on PFM to 6 LMs	To improve the awareness of PFM. Printing 600 PFM folders, 500 PFM New letter No. 1, 600 PFM Leaflet, 600 PFM Note book	MOYs, MH, MWA, MSA, MCU, MCR	GSC	October-2016	November-2016					2,620.50	24-Nov-16; 12-Dec-16	PCV000836; PV001026
92	Retreat MEF-GS	To point the important indicator of work accomplished for year 2017	SR province	GSC	1-Dec-16	2-Dec-16	2days	6	1	7	812.00	5-Dec-16	JV000288
93	Training on revenue forecasting	To share the experience and method of preparation the draft of finance management	Sunway Hotel, Phnom Penh	GDEFPF	5-Dec-16	5-Dec-16	1day				978.74	19-Dec-16; 26-Dec-16; 28-Dec-16	PV001035; PCV000877; PV001043
94	Training on IT to PTs	Increase the awareness of IT to PTs's officers	Pursat & BTB	GDNT	24-Oct-16; 31-Oct-16	28-Oct-16; 4-Nov-16	5days 5days	28	9	37	3,188.00	8-Dec-16	JV000291
95	Dissemination workshop on tax payment culture and PFM for region 4	To improve the efficiency working to all TD branches and tax culture payment to all tax payers	SHV province	GDT	25-Nov-16	25-Nov-16	1day	117	72	189	9,597.34	12-Dec-16; 21-Dec-16	JV000292; PV001037
96	Training on Foundation of Macroeconomic forecasting	To share the experience and awareness to GDEFPF's officer on model of macroeconomic	SHV	GDEFPF-GSC	17-Dec-16	17-Dec-16	1day				4,080.30	15-Dec-16; 26-Dec-16	PCV000864; JV000294
97	Dissemination workshop on tax payment culture and PFM for region 5	To improve the efficiency working to all TD branches and tax culture payment to all tax payers	PNH	GDT	9-Dec-16	9-Dec-16	1day	241	63	304	9,920.50	19-Dec-16; 21-Dec-16	JV000293; PV001033; PV001038



98	Training on IT to PTs	Increase the awareness of IT to PTs's officers	Kg. Chhang, Kg. Thom provinces	GDNT	21-Nov-16	2-Dec-16	10days	34	6	40	3,163.00	19-Dec-16	PV001034
99	Training on accountancy and budget entity (session 2 &3)	To provide the acknowledgement to GDCEs officers	GDCE	GDCE	12-Dec-16; 21-Dec-16	14-Dec-16; 23-Dec-16	3days 3days	378	120	498	22,089.97	27-Dec-16; 28-Dec-16	JV000298; PV001043
<b>Total Training and Workshop (III)</b>											<b>1,519,453.58</b>		
<b>IV) Meeting and Discussion</b>													
1	Various Meeting and Discussion in Year 2014 and 2015	Office supply and stationery, photocopy fee and mission fee for various meeting and discussion	MEF Meeting Rooms	GSC	12-Jun-14; 10 Jul-14; 14-Aug-14	12-Jun-14; 10 Jul-14; 14-Aug-14					3,067.90	01-Jul-14; 16-Jul-14; 17-Jul-14; 03-Sep-14; 24-Dec-14 28-May-15 7-Sep-15 18-Sep-15	PV00055; PCV00088; PCV00089; PCV00134; PCV00240 PV000312 JV000094 PV000430
2	Attending workshop of PAR	Attending dissemination workshop on National Adm. reform Program	RTK, SHV	GSC	28-Sep-15	28-Sep-15	2days	2		2	328.00	05-Oct-15; 16-Dec-15	JV000107; JV000141
3	Attend workshop on Procurement and Budget Execution for SNAs	Attending dissemination workshop conducted by Sub-National Administration	SRP	GSC	31-Mar-16	1-Apr-16	2days	2		2	232.00	6-Apr-16	PV000689
4	Attending seminar on Project Implementation and Administration	Attending seminar on Project Implementation and Administration organized by ADB	SRP	GSC	2-May-16	6-May-16	5day	3		3	872.00	18-May-16	JV000196
5	PFMRP Dissemination	To raise awareness of PFMRP to private sectors	Phnom Penh	GSC	1-Sep-16	1-Dec-16					3,059.10	12-Aug-16; 18-Aug-16; 07-Sep-16; 21-Sep-16; 21-Sep-16; 23-Sep-16; 23-Sep-16; 28-Sep-16	PCV000735; PCV000737; PCV000755; PCV000774; PCV000775; PV000918; PV000919; PCV000780
6	Cross cutting issues of the three reforms program	To enhance the coordination of the three reform programs, (PFM, D&D and PAR)	Phnom Penh	GSC	08-Aug-16; 19-Aug-16	08-Aug-16; 19-Aug-16	2days				2,011.20	19-Aug-16; 09-Sep-16; 20-Sep-16;	PV000856; PCV000762; PV000906
7	Various Meeting and Discussion in Year 2016	Office supply and stationery, photocopy fee and mission fee for various meeting and discussion	MEF Meeting Rooms	GSC	17-Dec-15; 23-Dec-15; 18-Jan-16	17-Dec-15; 23-Dec-15; 18-Jan-16					2,648.36	04-Jan-16; 09-Feb-16; 11-Feb-16; 11-Feb-16; 18-Feb-16; 18-May-16; 26-Sep-16	PV000571; PCV00573; PCV00576; PCV00583; PV000648; JV000197; PC000923
8	PFM-TWG Meeting in year 2016	Controlling the first and second trimester of accomplished work in 2016 and adjustment the work plan (CAP 3)- Interpretation service	MEF Meeting Rooms	GSC	27-Sep-16	27-Sep-26					483.08	11-Oct-16; 18-Oct-16; 1-Nov-16;	PCV000792; PCV000802; PCV000811;

9	Attending workshop of MEF	Attending workshop on drafting of introduction the evaluation yearly condition of district administrative	Kampot province	GSC	20-Oct-16	21-Oct-16	2days	1	0	1	116.00	3-Nov-16	PCV000818
10	PFMRC Meeting	Photocopy fee for meeting and discussion	MEF Meeting Rooms	GSC	24-Sep-16	24-Sep-16	1day				34.39	2-Dec-16	PCV000847
11	Attending region workshop (Ministry of Public Service)	Workshop on following and controlling the implementation of PFM 2015-2018	Kohkong Province	GSC	7-Dec-16	7-Dec-16	1day				300.00	5-Dec-16; 12-Dec-16	PCV000852; PCV000859
12	FMIS workshop (Ministry of Economy and Finance)	FMIS workshop on controlling the progress of implementation FMIS System to PTs.	Phnom Penh	FMIS	16-Dec-16	16-Dec-16	1day	48	0	48	540.00	12-Dec-16; 16-Dec-16	PCV040-IT; PCV041-IT
13	PFM-TWG Meeting in year 2016	Controlling the third trimester of accomplished work in 2016-Interpretation service	MEF Meeting Rooms	GSC	13-Dec-16	13-Dec-16	1day				185.00	21-Dec-16	PCV000871
14	Attend training-Save the Children	Attendin training on program base budget of provincial department of education youth & sport.	Kg. Cham province	GSC	29-Dec-16	29-Dec-16	1day	3	0	3	246.00	26-Dec-16	PCV000876
15	Various discussion and meeting in 2016	Meeting on correction Prakas No. 616/encouragement procedure	GSC meeting room	GSC	28-Dec-16	28-Dec-16	1day	6	5	11	56.72	30-Dec-16	PCV000878
<b>Total Meeting Expenses (IV)</b>											<b>14,179.75</b>		
<b>Total Payment for Training and Workshop (I+II+III+IV)</b>											<b>3,333,188.26</b>		

### 3.4 PROCUREMENT TRACKING FORM FOR GOODS-FMIS

Ref. No.	Decription of Goods	Procurement Method +	Prior Review (P)rior) or Post Review (Post)		Plan (P) / Schedule (S)/ Actual (A)	Cost Estimate / Actual Cost	Bidding Documents (BD) and Bidding Process(First Stage)									Bid Evaluation Report (First Stage)						Bidding Process(Second Stage)			Bid Evaluation Report /Contract Award (Second Stage)								Contract Signing		
							PIU/ ITD sent draft BD to PRC for approval (Date.)	PRC/ PD approved draft BD(Date.)	PIU/SCS sent draft BD to the Bank for NOL (Date)	The Bank provided suggestion and comment to the draft BD (Date)	PIU/SCS sent Revised BD to the Bank for NOL (Date)	The Bank provided NOL to the draft BD (Date)	PIU/SCS issued invitation for bids and bidding documents(date)	Public bid oppening (Date)	PIU/SCS sent Bid Opening Minutes to all bidders and the Bank	PIU/ITD sent Bid Evaluation report to PRC for approval (date)	PRC/PD approved Bid Evaluation report (date)	PIU/SCS sent Bid Evaluation report to the Bank for NOL (date)	The Bank provided suggestion and comment to Bid Evaluation Report (Date)	PIU/SCS sent Revised Bid Evaluation Report to the Bank for NOL (Date)	The Bank provided NOL to Bid Evaluation Report (Date)	PIU/SCS issued invitation to Bidder(date)	Public bid oppening (Date)	PIU/SCS sent Bid Opening Minutes to all bidders and the Bank	PIU/ITD sent Bid Evaluation Report to PRC/PD for approval (date)	PRC/PD approved Bid Evaluation Report (date)	PIU/SCSsent Bid Evaluation Report to Bank for NOL(date)	The Bank Provided suggestion and comment to the BER (date)	PIU/SCS sentrevised BER to Bank for NOL (date)	The Bank provided NOL to BER (date)	PIU/SCS/ITD issued Letter of Notification for ContractAward (date)	PIU/SCS/ITD issued Publication Award contract (date)	PIU signed Contract with winning bidder (Date)	PIU sent a copy of sign Contract for the Bank's record (Date)	Supplier's Name
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	
CAM-MEF-PFMRP-FMIS-NO01	Supply and Implementation of Financial Management Information System (FMS) Treasury System (The System)	Two-Stage BD	Prior	P	\$10,000,000.00	3-Oct-12	9-Oct-12	9-Oct-12	18-Oct-12	26-Oct-12	30-Oct-12	2-Nov-12	8-Jan-12	15-Jan-12	14-Feb-12	28-Feb-12	1-Mar-12	15-Mar-12	22-Mar-12	29-Mar-12															
				S		3-Oct-12	9-Oct-12	9-Oct-12	18-Oct-12	26-Oct-12	30-Oct-12	2-Nov-12	21-Jan-12	23-Jan-12	22-Feb-12	7-Mar-12	9-Mar-12	23-Mar-12	30-Mar-12	6-Apr-12	5-Jun-13	20-Jul-13	23-Jul-13	6-Sep-13	20-Sep-13	27-Sep-13	11-Oct-13	13-Oct-13	15-Oct-13	29-Oct-13	29-Oct-13	12-Nov-13	13-Nov-13		
				A	\$9,388,888.88	3-Oct-12	9-Oct-12	9-Oct-12	18-Oct-12	26-Oct-12	30-Oct-12	2-Nov-12	21-Jan-13	22-Jan-13	22-Feb-13	07 May 13	9-May-13	N/A	N/A	20-May-13	30-May-13	22-Jul-13	23-Jul-13	16-Oct-13	25-Oct-13	28-Oct-13	N/A	13-Dec-13	21-Dec-13	24-Dec-13	24-Dec-13	23-Dec-13	25-Dec-13	FIS – LG CNS Joint Venture	
Total			1	P	\$10,000,000.00																														
			1	A	\$9,388,888.88																														

### 3.4 PROCUREMENT TRACKING FORM FOR CONSULTANT SERVICES

Package No	Loan No.	Contract No.	Decription of Services	Procurement Method +	Prior Review (Prior) or Post Review (Post)	Procuring Agency	Plan (P)/Schedule (S)/ Actual (A)	Cost Estimate / Actual Cost	TOR/EOI					Evaluation				Contract								Current Status	
									PIU sent TOR and Request for Expression of Interest (REOI) to PRC or GSC (date)	PRC or GSC approved TOR and REOI (Date)	PIU sent TOR and REOI to the Bank for NOL (date)	The Bank provided NOL to TOR and REOI (date)	PIU issued REOI (date)	Submission of EOIs date	PIU sent Shortlist along with the EOI evaluation report to th Bank for NOL (date)	The Bank provided NOL to shortlist (date)	PRC Approved Minute negotiated contract with consultant	PIU sent draft negotiated contract to the Bank for NOL (date)	The Bank provided NOL to th Draft Negotiated Contract (date)	PIU signed contract with consultant (date)	PIU sent a copy of signed contract for the Bank's record (date)	Consultant's Name	Contract Start date	Contract Completion date			
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26		
Procurement package that planned output for July - December 2016																											
CS-18/16	Trust Fund No. TF015434		Supply of FMIS Penetration Testing Services for FMWG	SSS	Prior	GSC	P	\$50,000.00	1-Jun-16	15-Jun-16	22-Jun-16	2-Jul-16	3-Jul-16	17-Jul-16	24-Jul-16	31-Jul-16	7-Aug-16	14-Aug-16	21-Aug-16	28-Aug-16	29-Aug-16	N/A	28-Sep-16	31-Dec-16			
							S																				
							A	\$36,000.00	12-May-16	25-May-16	29-Jun-16	30-Jun-16	N/A	N/A	N/A	N/A	22-Sep-16	23-Sep-16	26-Sep-16	28-Oct-16	28-Oct-16	Link Village Co., Ltd	1-Nov-16	28-Feb-17	Contract signed		
CS-19/16	Trust Fund No. TF015434		Supply of Communication Material's for FMWG	SSS	Prior	GSC	P	\$20,000.00																			
							S																				
							A	\$12,390.00	22-Apr-16	25-May-16	22-Apr-16	3-May-16	N/A	N/A	N/A	N/A	26-Jun-16	29-Jun-16	14-Jul-16	22-Jul-16	22-Jul-16	Blue Media Films (Cambodia) Co., Ltd	22-Jul-16	30-Sep-16	Contract signed		
CS-22/16	Trust Fund No. TF015434		IT Office for GSC (12 months), tax inclusive	IC	Post	GSC	P	\$12,600.00	1-Aug-16	15-Aug-16	17-Aug-16	24-Aug-16	25-Aug-16	8-Sep-16	N/A	N/A	29-Sep-16	N/A	N/A	6-Oct-16	N/A	N/A	13-Oct-16	14-May-17	New		
							S																				
							A	\$6,625.00	N/A	19-Jun-16	N/A	N/A	28-Jul-16	10-Aug-16	N/A	N/A	15-Sep-16	N/A	N/A	23-Sep-16	N/A	Mr. Chan Phanna	1-Oct-16	14-May-17	Signed		
CS-23/16	Trust Fund No. TF015434		PeopleSoft Functional Consultant for ITD, tax inclusive - International Consultant	SSS	Prior	GSC	P	\$300,000.00	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1-Jun-16	2-Jun-16	7-Jun-16	14-Jun-16	17-Jun-16	17-Jun-16	1-Jul-16	31-Dec-16	Extension		
							S																				
							A	\$70,386.00	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A				25-May-16	25-May-16	Marie Sinclair	25-May-16	31-Dec-16	Extended		
CS-24/16	Trust Fund No. TF015434		2 Analysts for GDT (Extension)	IC	Post	GSC	P																				
							S																				
							A	\$35,000.00	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	14-Jul-16	N/A	N/A	19-Jul-16	N/A	Mr. Sim Piseth and Mr. Sun Vuthy	15-May-16	14-Mar-17	Extended		
CS-25/16	Trust Fund No. TF015434		22 Local Consultants (14 BA, 7 ICT and 1 Electricity Power / HVAC Engineer)	IC	Post	GSC	P	\$90,600.00	1-Jul-16	15-Jul-16	17-Jul-16	24-Jul-16	25-Jul-16	8-Aug-16	N/A	N/A	29-Aug-16	N/A	N/A	5-Sep-16	N/A	N/A	12-Sep-16	11-Dec-16	New		
							S																				
							A	\$37,000.00	7/6/2016	19-Jul-16	21-Jul-16	26-Jul-16	4-Aug-16	17-Aug-16	N/A	N/A	3-Nov-16	N/A	N/A	19-Dec-16	N/A	19 Consultants	January	30-May-17	Contract signed		
CS-26-16	Trust Fund No. TF015434		Analyst for GDT (Replace the resigned consultant)	IC	Post	GSC	P	\$8,650.00	1-Aug-16	15-Aug-16	17-Aug-16	24-Aug-16	25-Aug-16	8-Sep-16	N/A	N/A	29-Sep-16	N/A	N/A	6-Oct-16	N/A	N/A	13-Oct-16	11-Jan-17	New		
							S																				
							A	\$8,500.00	TOR is not revised				26-Aug-16	8-Sep-16	N/A	N/A	11-Nov-16	N/A	N/A	6-Dec-16	N/A	Ngoun Sithkun	7-Dec-16	30-Apr-17	Contract signed		

### 3.4 PROCUREMENT TRACKING FORM FOR GOODS-GENERAL

No	Loan No.	Contract No.	Description of Goods	Procurement Method +	Prior Review (Prior) or Post Review (Post)	Procuring Agency	Plan (P) / Schedule (S) / Actual (A)	Cost Estimate / Actual Cost	Bidding Documents (BD) and Bidding Process								Bid Evaluation/Contract Award						Contract						Current Status
									PIU sent draft BD to PRC for approval (Date)	PRC approved draft BD (Date)	PIU sent draft BD to the Bank for NOL (Date)	The Bank provided NOL to the draft BD (Date)	PIU issued invitation for bids and bidding documents (date)	Public bid opening (Date)	PIU sent Bid Opening Minutes to all bidders and the Bank	PIU sent Bid Evaluation report to PRC for approval (date)	PRC approved Bid Evaluation report (date)	PIU sent Bid Evaluation report to the Bank for NOL (date)	The Bank provided NOL to Bid Evaluation report (date)	PIU issued Letter of notification for contract award (date)	PIU signed Contract with winning bidder (Date)	PIU sent a copy of sign Contract for the Bank's record (Date)	Supplier's Name	Delivery start date	Delivery Completion Date	PIU issues Certificate of Acceptance (date)			
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28		
Quarter 3 and 4 (July - December), 2016																													
G-03/16	Trust Fund No. TF015434	PFMMP/ GSC-G-006/16	Printing and Supply of 16000 Books for GDMEF	NCB	Prior	GSC	P	\$480,000.00	20-Jun-16	27-Jun-16	4-Jul-16	5-Jul-16	6-Jul-16	5-Aug-16	6-Aug-16	19-Aug-16	21-Aug-16	28-Aug-16	29-Aug-16	23-Aug-16	30-Aug-16	31-Aug-16	N/A	14-Oct-16	15-Oct-16	22-Oct-16			
							S																						
							A	\$479,360.00	Re-Advertise				18-Jun-16	19-Jul-16	27-Jul-16	2-Aug-16	25-Aug-16	26-Aug-16	14-Sep-16	16-Sep-16	26-Sep-16	26-Sep-16	M.R.A Design and Sindy Import	26-Sep-16	25-Feb-17		Contract signed		
G-04/16	Trust Fund No. TF015434	PFMMP/ GSC-G-002/16	Supply of 1 unit of VANN for GSC	NS	Post	GSC	P	\$35,000.00	10-May-16	17-May-16	N/A	N/A	18-May-16	1-Jun-16	N/A	8-Jun-16	10-Jun-16	N/A	N/A	13-Jun-16	1-Jul-16	N/A		24-Aug-16	25-Aug-16	1-Sep-16			
							S																						
							A	\$36,000.00	12-May-16	30-May-16	N/A	N/A	19-May-16	21-Jun-16	N/A	23-Jun-16	1-Jul-16	N/A	N/A	4-Jul-16	27-Jul-16	N/A	A&A Auto Group Co., Ltd	27-Jul-16	9-Sep-16	13-Oct-16	completed		
G-04/16	Trust Fund No. TF015434	PFMMP/ GSC-G-005/16	Supply of 4 units of SUV for GDNT and GDPFP	NCB	Post	GSC	P	\$140,000.00	20-May-16	27-May-16	3-Jun-16	4-Jun-16	5-Jun-16	5-Jul-16	6-Jul-16	19-Jul-16	21-Jul-16	28-Jul-16	29-Jul-16	23-Jul-16	30-Jul-16	31-Jul-16	N/A	13-Sep-16	14-Sep-16	21-Sep-16			
							S																						
							A	\$130,000.00	12-May-16	30-May-16	N/A	N/A	5-Jun-16	6-Jul-16	N/A	11-Jul-16	2-Aug-16	N/A	N/A	1-Aug-16	12-Aug-16	N/A	Mitsu (Cambodia) Co.,s Ltd	12-Aug-16	11-Oct-16	1/3/2017	Completed		
G-05/16	Trust Fund No. TF015434	PFMMP/ GSC-G-003/16	Supply and Installation of 25 Units of Auto Voltage and 25 Units of Generator for FMWG	NS	Post	GSC	P	\$75,000.00	12-Jun-16	19-Jun-16	26-Jun-16	27-Jun-16	28-Jun-16	28-Jul-16	29-Jul-16	11-Aug-16	13-Aug-16	20-Aug-16	21-Aug-16	15-Aug-16	22-Aug-16	23-Aug-16	N/A	6-Oct-16	7-Oct-16	14-Oct-16			
							S																						
							A	\$140,470.00	12-Jun-16	25-Jun-16	N/A	N/A	14-Jun-16	28-Jun-16	N/A	5-Jul-16	31-Aug-16	31-Aug-16	15-Sep-16	16-Sep-16	21-Sep-16	N/A	DANGNVAN H Limited	21-Sep-16	26-Sep-16	28-Nov-16	Completed		
G-06/16	Trust Fund No. TF015434		Supply of Maintain and support the electricity work for FMIS (Fluck Electricity Testing) for FMWG	NS	Post	GSC	P	\$18,000.00	21-Jun-16	28-Jun-16	N/A	N/A	29-Jun-16	13-Jul-16	N/A	20-Jul-16	22-Jul-16	N/A	N/A	25-Jul-16	12-Aug-16	N/A		5-Oct-16	6-Oct-16	13-Oct-16			
							S																						
							A	\$17,455.00	R-bid	N/A	N/A	N/A	14-Oct-16	1-Nov-16	N/A	21-Oct-16	14-Dec-16	N/A	N/A	16-Dec-16	19-Dec-16	N/A	Campura Triangulum Corporation	19-Dec-16			Contract signed		
G-09/16	Trust Fund No. TF015434	PFMMP/ GSC-G-004/16	Supply of 5 Units of Laptop, 9 units of Desktop, 1 Unit of Camera, 1 unit of printer and 1 Unit of Projector for GDEPFP and GDSNAF.	NS	Post	GSC	P	\$29,000.00	15-Jul-16	22-Jul-16	N/A	N/A	23-Jul-16	6-Aug-16	N/A	13-Aug-16	15-Aug-16	N/A	N/A	18-Aug-16	5-Sep-16	N/A		29-Oct-16	30-Oct-16	6-Nov-16			
							S																						
							A	\$19,767.00	1-Jul-16	14-Jul-16	20-Jul-16	29-Jul-16	9-Aug-16	24-Aug-16	N/A	1-Sep-16	15-Sep-16	N/A	N/A	19-Sep-16	23-Sep-16	N/A	Neeka Limited	23-Sep-16	6-Nov-16	7-Dec-16	Completed		
G-10/16	Trust Fund No. TF015434		Supply of Server Equipments' (2 Servers, 2 UPS for Servers, 1 Rack, 2 Monitors and Dital Cameras) for GDNT	NS	Post	GSC	P	\$34,400.00	1-Aug-16	8-Aug-16	N/A	N/A	9-Aug-16	23-Aug-16	N/A	30-Aug-16	1-Sep-16	N/A	N/A	4-Sep-16	22-Sep-16	N/A		15-Nov-16	16-Nov-16	23-Nov-16			
							S																						
							A	\$36,936.90	1-Sep-16	5-Sep-16	N/A	N/A	14-Sep-16	28-Sep-16	N/A	10-Oct-16	4-Nov-16	4-Nov-16	WB recommend to selected NRDC or re-bid	25-Dec-16	3-Jan-17	N/A	NRDC Co., Ltd	28-Dec-17	14-Feb-17		Contract signed		
G-12/16	Trust Fund No. TF015434		Supply of 9 Units of Laptop, 3 Units of Printer and 2 Units of Digital Camera	NS	Post	GSC	P	\$12,500.00	1-Aug-16	8-Aug-16	N/A	N/A	9-Aug-16	23-Aug-16	N/A	30-Aug-16	1-Sep-16	N/A	N/A	4-Sep-16	22-Sep-16	N/A		15-Nov-16	16-Nov-16	23-Nov-16	New		
							S																						
							A	\$14,272.50	1-Jul-16	14-Jul-16	20-Jul-16	29-Jul-16	26-Sep-16	25-Oct-16	N/A	29-Oct-16	6-Dec-16	N/A	N/A	13-Dec-16	27-Dec-16	N/A	NRDC Co., Ltd	27-Dec-16			Contract signed		
G-13/16	Trust Fund No. TF015434		Printing and Supply of 450 Books of SOPs for FMWG	NS	Post	GSC	P	\$5,000.00	1-Nov-16	8-Nov-16	N/A	N/A	9-Nov-16	23-Nov-16	N/A	30-Nov-16	2-Dec-16	N/A	N/A	5-Dec-16	23-Dec-16	N/A		15-Feb-17	16-Feb-17	23-Feb-17	New		
							S																						
							A	\$2,810.00	16-May-16	28-Jun-16	N/A	N/A	11-Nov-16	24-Nov-16	N/A	28-Nov-16	19-Dec-16	N/A	N/A	20-Dec-16	26-Dec-16	N/A	3Q Color Separation Co., Ltd	26-Dec-16	11-Feb-17		Contract signed		

## 4. ANNEX

### 4.1 EXTERNAL AUDIT REPORT FINDING

BDO (Cambodia) Limited had conducted external financial audit on PFMRP 04-08 April 2016. Audit Reports comprising Management Letter and Audited Financial Statement were finalized and issued by the auditor on 29 June 2016. The Reports were then submitted to the World Bank at the same day. Below table showed management responses and actions against the external auditor finding and recommendation.

No.	Finding	Recommendation	Responses	Status
1	<u>Quarterly Report</u> : Quarterly Financial Monitoring Reports (“FMRs”) which is now prepared as Interim Unaudited Financial Reports (“IFR”) were not submitted to the World Bank as per the deadline set by the Supplementary Financial Management Manual (“SFMM”).	Quarterly report should be submitted to the World Bank no later than 45 days after the end of each quarter. The IFRs should be prepared and submitted to the World Bank within the time frame set out in the SFMM	The project will follow the auditor’s recommendation	IFR Q1-2016; Q2-2016 and Q3-2016 are timely submitted to the World Bank. GSC will pay more attention in this regards.
2	<u>Settlement of Cash Advance</u> : Certain advances to staff were not properly cleared within 10 working days as stipulated in the SFMM.	Liquidation of advances should be made within the time frame stipulated in the SFMM after the completion of the activity. Long outstanding advances should be closely monitored and cleared within 10 working days after the completion of the activities	GSC commits to further improve advance monitoring process through phone call and email communication.	on-going monitoring
3	<u>Signature of participants</u> : per diem of three participants as stated in the per diem calculation and payment list for signed off and the claims were received by the same individual on behalf of all the participants.	The project management should closely monitor the acknowledgement of payment in all the activities organized by the project to ensure that payments are rightfully received.	The project will follow the auditor’s recommendation	Done
4	<u>Hand-written invoices</u> : auditor noted that the suppliers’ invoices for certain payments were hand-written. Without proper invoices, the project may not be able to ensure the validity of the payments.	All suppliers’ invoices should be properly prepared by the suppliers to ensure the validity.	To ensure the reliability of some kinds of payment, GSC has shifted a variety of services into “Services and Corporate Agreement” for some kind of services such as car wash, the venues for training/workshop, photocopy, translator/ interpreter and air tickets.	Based on WB letter dated 18 July 2016, implementing department refunded USD 20 and KHR 323,200 for the case recorded in JV000111
5	<u>Quotation for procurement of hotel services</u> : “FMIS User Acceptance Test” was organized based on only one quotation.	At least three quotations are obtain for any workshop in order for the project to attain competitive prices and to comply with the SFMM	The project adhered to completed process outlined in SFMM by issuing Request for Quotations to various Service Providers. In future the Project will use “Services and Corporate Agreement” to minimize administrative process.	Significantly done from July 2016 after some kind of service shift to Corporate Agreement.

## 4.2 INTERNAL AUDIT REPORT FINDING

From 01 April to 31 May 2016, General Department of Internal Audit had conducted internal audit field work on PFMRP for FY 2015. Internal Audit Reports will be finalized and shared with the World Bank by August 2016. Draft key internal audit findings (unofficial translation) are summarized in the table below.

No.	Recommendation	Actioned b GSC Management	Risk Rating	Action Deadline	Status
1	Admin and Finance Section should pay more attention on Filling Management (Letter In and Letter Out) by recording in the proper and timely manners.	Admin Unit will record all letter in and letter out in Journal Book (Hard Record).	Medium	01-Aug-2016	Implemented
2	Admin and Finance Section should pay more attention on daily staff attendances and encourage all staff follow internal rule and regulation.	Admin Unit will regularly monitor staff attendance as per the internal auditor recommendation.	Medium	01-Jul-2016	Implemented
3	Admin and Finance Section, particularly in-charged officials should closely monitored supporting financial documents to ensure full and correct information.	GSC will follow auditor recommendation.	Medium	01-Jul-2016	On-going monitoring
4	Admin and Finance Section, particularly in-charged officials should pay more attention to timely submit IFRs to the World Bank as specified in the SFMM.	GSC will follow auditor recommendation	High	01-Jan-2016	IFR Q1-2016; Q2-2016 and Q3-2016 are timely submitted. GSC will pay more attention in this regards.
5	GSC should push in-charged officials to conduct periodic physical check of fixed assets at all relevant institutions.	GSC will conduct periodic physical check of fixed assets.	High	01-Dec-2016	Processing
6	GSC should timely prepared fixed assets registers for year 2015 and continue to update the new items in the register.	GSC will follow auditor recommendation.	Medium	01-Sep-2016	Done
7	GSC should manage to evaluate the old and damage assets (under the closed PFMAP Project) and then reporting to Fixed Asset Committee for review and approval on fixed assets disposal.	GSC will follow auditor recommendation.	Medium	01-Dec-2016	During physical check of fixed assets, GSC will take proper action for on-site assets disposal.
8	Official in-charged of IT should monitor the surrounding environment for locating server and regularly back up data.	Peach Accounting System is regularly backed up by Finance Team. For the project server, GSC will follow auditor recommendation.	Medium	01-Oct-2016	Done
9	GSC should equally inform all Implementing General Departments about Oversea Training Procedure to ensure equity in capacity building. On the other, the notification of the case rejected should be replied in written.	1) GSC has informed all Implementing General Departments about oversea training during budget negotiation 2) In future, GSC will follow auditor recommendation by issuing written notification	High	01-Sep-2016	All important decision regarding the budget for oversea training will be notified in written.



### 4.3 PROJECT RESULT FRAMWORK

**Project Development Objectives (PDO):** The Project Development Objective is to enhance public financial management by strengthening: (a) revenue mobilization and (b) budget execution processes through the implementation of the Financial Management Information System (FMIS). Progress against the principal objective will be measured by the contribution made to the PFMRP's key Performance Indicators and Target set forth under the Stage Two of the PFMRP

These results are at		Project level									
Project Development Objective Indicators											
Indicator Name	Core	Unit of Measure	Baseline	Cummulative Target Values					Frequency	Data Source	Responsibility for Data Collection
				2013	2014	2015	2016	End Target			
Improving budget execution processes through the implementation of the FMIS	<input type="checkbox"/>	Number of treasury office at the national and provincial levels implemmenting FMIS	Procurement process in progress	FMIS contract awarded	System Design	3	26	26 (fully operational FMIS)		FMIS implementation schedule, Progress reports	FMWG, MEF
Budget Execution Reports/ Financial Statements presented with disclosure of according standards used as the basis for their preparation and accounting policies followed	<input type="checkbox"/>	Yes/No	Preparation of IPSAS cash basis in progress	No	No	Partial	IPSAS cash basis report produced	IPSAS cash basis report produced	Annual	Budget execution reports/financial statement	MEF
Enhanced revenue mobilization as measured by (an average of) 0.5 percent of GDP domestic revenue increment per annum <sup>2</sup>	<input type="checkbox"/>	Revenue to - GDP ratio	13.0%	14.0%	15.0%	15.5%	16.0%	16.0%		MEF fiscal reports	MEF
Intermediate Results Indicators											
Improve budget classification through the implementation of the uniform account code structure	<input type="checkbox"/>	# of budget classification segments implemented	Six budget classification codes developed [Function Classification (FC), Administrative Classification (AC), Economic Classification (EC), Program Classification (PC), Geographic Classification (GC), Source of Fund Classification (SFC)]	EC	EC	EC,AC,GC,PC	EC,AC,GC,P C,FC,SFC,and Project	EC,AC,GC,P C,FC,SFC,and Project		Progress reports	MEF
Business processes for FMIS-related processes reengineered	<input type="checkbox"/>	Schedules progress	To be business processes being developed and finalized	None	All line departments sign off	The to be business progresses configured in the FMIS	Efficient business progresses successfully implemented by the FMIS	Efficient business progresses successfully implemented by the FMIS	Quarterly	Progress reports	MEF

Indicator Name	Core	Unit of Measure	Baseline	Cumulative Target Values					Frequency	Data Source	Responsibility for Data Collection
				2013	2014	2015	2016	End Target			
Change management for FMIS-related business processes implemented	<input type="checkbox"/>	Schedules progress	Change management and communication plan under development	None	Change management and communication plan developed	Implementation at the national level	Implementation at the sub-national level	Full implementation	Quarterly	Progress reports	MEF
Improved Budget Strategic Plan with detailed costing at 10 ministries implementing the Program budgeting	<input type="checkbox"/>	Measured by # of ministries developed detailed costing Budget Strategic Plan	Budget strategic plans have been developed and are of varying quality	-	1	3	10	10	Annual	Progress reports	MEF
More timely closure of financial accounts at the end of the fiscal year		# of months after each fiscal year	5 to 6 months delay in financial account closure	5 to 6 months	3 to 4 months	1 to 3 months	1 to 2 months	1 to 2 months	Annually	Progress reports	MEF
Improved commitment control implemented under the FMIS through the use of system generated purchase order	<input type="checkbox"/>	All purchase orders generated by the FMIS system	FMIS being configured	No	No	Partial	100% at the national	100% at the national	Annually	Reports from FMWG and project progress reports	MEF
Revenue mobilization action plans developed and its implementation monitored	<input type="checkbox"/>	Scheduled progress (1= finalize and approve strategy and action plans, 2 = prepare sequenced and prioritized action plans, 3 = monitor implementation, 4 = interim monitoring report )	Revenue mobilization strategy developed and (2013-2018) being finalized	1	1	2.3	3.4	Interim monitoring reports developed	Quarterly	Progress reports, annual external advisory panel and PEFA reports	MEF
Tax revenue (direct, indirect, and trade taxes) as a percentage of GDP is increased by 0.3 annually	<input type="checkbox"/>	Annual tax revenue collection	Tax revenue as a percentage of government domestic revenue base	11.8	12.4	12.7	13.0	13.0	Quarterly	TOFE and progress reports	MEF
Non-tax revenue official receipts rolled out to sub-national administration	<input type="checkbox"/>	Central and provincial administrations	Some ministries and 8 provincials administrations		Some ministries and 8 provincials administrations	16 subnational administrations	Full implementation (all subnational administrations) and monitoring	Full implementation (all subnational administrations) and monitoring	Quarterly	Progress reports	MEF
Female staff from the MEF and targeted agencies trained on PFM related skills increased	<input type="checkbox"/>	Percentage of women participant in training	Beginning to strengthen women's participation	5%	10%	15%	20%	20%		Progress reports	MEF

## 4.4 STATUS OF RECOMMENDATION IN IMPLEMENTATION

A World Bank Group team undertook a mission in Phnom Penh from September 05-13, 2016 to review the PFMMP implementation. The mission objectives were to (i) assess progress and follow up on activities recommended during the previous implementation support mission conducted in March 2016; (ii) assess Phase 1 FMIS implementation and the system's stabilization; (iii) review and make recommendations on issues to be addressed for the next phase of the FMIS rollout that will ensure smooth implementation of the FMIS over the next five year period; (iv) review the monitoring and evaluation arrangement of the RGC's revenue Mobilization Strategy; and (v) assess the implementation status of the project's financial management and procurement arrangement. Regarding the objective No. (v), the table below will show the summary of project implementation status against the World Bank Recommendations.

No.	Recommendation	Responsibility	Action Deadline	Status
1	<i>Revised budget plan 2016:</i> the revised budget plan through the end of the project will be reviewed and discussed with the World Bank taking into account the available resources under the PFMMP.	GSC Finance Unit and the World Bank	September 2016	<i>Done.</i>
2	<i>Interim Unaudited Financial Report (IFR):</i> The project submitted IFR for the second quarter (Apr-June 2016) to the Bank on time. The report has been reviewed and found acceptable to the Bank. The due date for next IFR submission is November 15, 2016.	GSC Finance Unit	15 November 2016	<i>Ongoing.</i> The project is in the process of preparing and updating IFRs.
3	<i>Internal Audit:</i> The audit field work was completed in June 2016 and the audit report finalized in August 2016. It was agreed that the internal audit report will be made available to the Bank by October 17, 2016 and GSC will provide a report to the Bank on the implementation status.	GSC Finance Unit	17 October 2016	<i>Significantly Done.</i> Internal Audit Report was submitted to WB on 06 October 2016. Auditor's recommendation along with updated status are attached with the IFR.
7	<i>External Audit:</i> The selection process for project audit services conducted by MEF commenced in July 2016. It was discussed and agreed that GSC will inform to MEF/GDCDM as soon as possible to include the PFMMP in this bundle audit exercise.	GSC Finance Unit	November 2016	<i>Done.</i>